



UNIVERSITY OF GOTHENBURG
SCHOOL OF BUSINESS, ECONOMICS AND LAW

**Port Initiated Incentives and Fees for more Sustainable
Transport from a Hinterland Perspective**

MARTA GONZALEZ-AREGALL & RICKARD BERGQVIST

Working Paper Series
Logistics and Transport Research Group

No. 2017:2

Series editor

Professor Rickard Bergqvist
rickard.bergqvist@handels.gu.se
Tel.: +46 (0) 31 786 5241

School of Business, Economics and Law, University of Gothenburg
Department of Business Administration
Industrial and Financial Management & Logistics
Logistics and Transport Research Group
P.O. Box 610
SE 405 30 Gothenburg

Port Initiated Incentives and Fees for more Sustainable Transport from a Hinterland Perspective

Abstract: This present framework aims to identify incentives and fees established by ports in order to improve the environmental performance of its connecting transport network, with focus on hinterland logistics. Through an analysis of several case studies around the world, it has been identified and analysed five main incentives from a Swedish perspective with the help of key stakeholders. Thus, this study permits proposed measures based on effect and feasibility for further research. The results from the workshop session suggests that the reduction of air emission measure, the modal shift and intermodal incentive would have higher impact on sustainability. However, not all cases would gain industry acceptance and finally, only the reduction of air emission incentive would be easy to implement and be interesting to analyse in the future.

Keywords: Port fees, incentives, sustainable ports, sustainable transport, hinterland transport, intermodal transport.

Authors:

Marta Gonzalez-Aregall, T.: +46(0)31-786 1509, E-mail: marta.gonzalez-aregall@gu.se
Rickard Bergqvist, T.: +46(0)31-773 5241, E-mail: rickard.bergqvist@gu.se

© 2017 Author
ISSN 1652-1021 *print*
ISSN 1652-103X *online*

Table of Contents

| | |
|---|-----------|
| 1.Introduction | 5 |
| 1.1. Relevance of intermodal transportation and environmental: ----- | 7 |
| 1.2. Purpose and research question: ----- | 9 |
| 1.3. Delimitation of research analysis: ----- | 9 |
| 2.Literature review from a general to specific research analysis: | 11 |
| 2.1. Macro perspective: general incentives ----- | 12 |
| 2.2. Specific incentives- different actors: ----- | 13 |
| 3.Evaluation of cases: | 14 |
| 3.1. Categorization ----- | 14 |
| 3.1.1. Goal and design classification ----- | 15 |
| 3.1.1.1. Goals:----- | 15 |
| 3.1.1.2. Designs: ----- | 16 |
| 3.2. Selection of data ----- | 17 |
| 4.Examination of specific case studies | 20 |
| 4.1. Case example on air emission goal----- | 20 |
| 4.2. Case example on acoustic emission goal ----- | 21 |
| 4.3. Case example on land congestion goal:----- | 21 |
| 4.4. Case study on modal shift ----- | 22 |
| 4.5. Case study on intermodal incentive ----- | 22 |
| 5.Analysis of the results- workshop outcomes | 24 |
| 5.1. Results on air emission case study:----- | 25 |
| 5.2. Results on acoustic emission case study: ----- | 26 |
| 5.3. Results on land congestion case study: ----- | 27 |
| 5.4. Results on modal shift case study:----- | 28 |
| 5.4. Results on intermodal incentive case study: ----- | 29 |
| 6.Conclusions | 31 |
| References | 33 |
| Annex 1. Summary table of all case studies: | 35 |
| Annex 2- Summary table of different case studies examples | 47 |
| Annex 3- Evaluation form of port related measures for sustainability | 49 |
| Annex 4. Frequency histogram for each evaluation criteria | 53 |

List of Tables

| | |
|--|----|
| Table 1. Summary of all different case studies by location and incentives----- | 19 |
| Table 2. Minimum desired modal split ----- | 23 |
| Table 3. Results on air emission case study----- | 25 |
| Table 4. Results on acoustic emission case study ----- | 26 |
| Table 5. Results on land congestion case study ----- | 27 |
| Table 6. Results on modal shift case study----- | 28 |
| Table 7. Results on intermodal incentive case study----- | 29 |
| Table 8. Summary of case studies based on goals and design combination----- | 31 |

List of Figures

| | |
|--|----|
| Figure 1. Share of CO ₂ emissions from road in total CO ₂ emissions from transport | 6 |
| Figure 2. Share of CO ₂ emissions from rail in total CO ₂ emissions from transport | 6 |
| Figure 3. Modal split of freight transport EU-28 ----- | 8 |
| Figure 4. Diagram of different actors ----- | 11 |
| Figure 5. Location of case studies ----- | 18 |

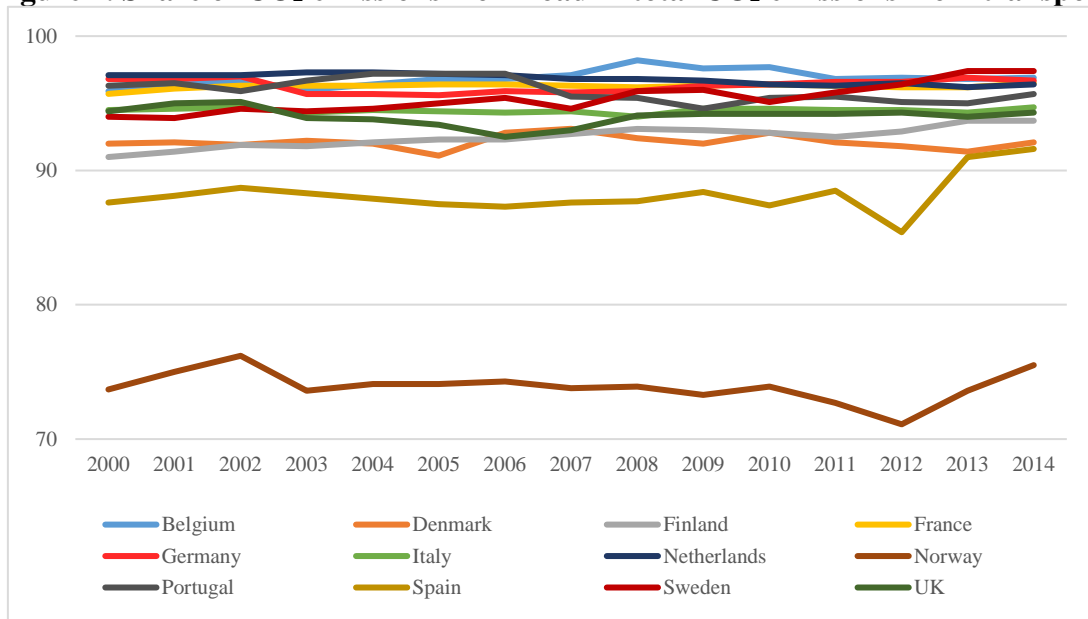
1. Introduction

The recent increase in freight traffic has challenged the movement of goods due to the necessity to extend port facilities to overland use in order to facilitate the traffic distribution through intermodal transport chains. Inbound goods are distributed to the hinterland¹ by different modes of transport, such as land, rail or inland waterways. However, part of the environmental effect of shipping happens in the port zone or in the nearby area (OECD, 2011). In this regard, factors such as the efficiency of the transport distribution, the selection of the mode of transport, the type of vehicles and fuels used, have an effect on the environmental impact of hinterland distribution of cargo. Generally, transportation by rail and inland waterways require less energy per ton and generate less greenhouse gas emissions² than road transportation (OECD, 2011). Figure 1 illustrates the share of CO₂ emissions from road in total CO₂ emissions from transport for a number of selected countries in Europe and Figure 2 shows the share of CO₂ emissions from rail in total CO₂ emissions from transport for a number of selected countries in Europe. In the case of roads, the values of the share are between 70 and 90 per cent (Figure 1, continuous line). In contrast, the values of the share of CO₂ emissions from rail are between 0 and 2.3 per cent (Figure 2, dashed line).

¹The land behind the coast.

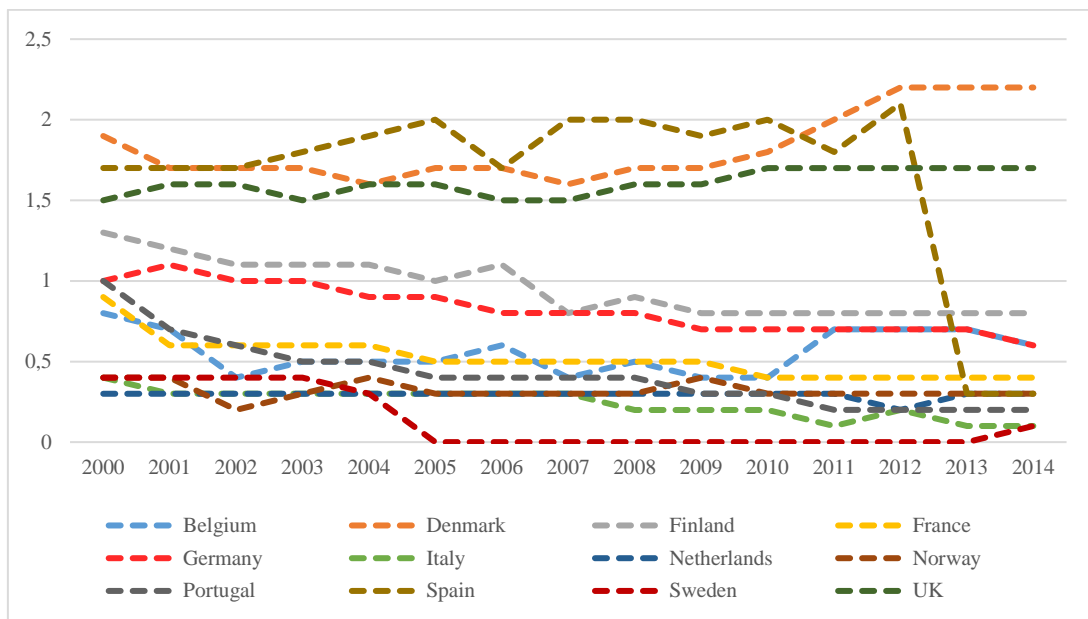
²Based on the Eurostat's concepts and definitions database, "The main greenhouse gases include: carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), sulphur hexafluoride (SF₆), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), as well as ozone depleting chlorofluorocarbons (CFCs) and hydrochlorofluorocarbons (HCFCs)"

Figure 1. Share of CO₂ emissions from road in total CO₂ emissions from transport



Source: Own elaboration based on the selection of countries from OECD database

Figure 2. Share of CO₂ emissions from rail in total CO₂ emissions from transport



Source: Own elaboration based on the selection of countries from OECD database

The following sub-sections analyzes the importance of intermodal transportation as a way to improve environmental performance. In addition, the aims of this research, as well as its limitation analysis are also described.

1.1. Relevance of intermodal transportation and environmental

In the recent decades, there has been a change in shipping traffic that has generated a new international trade scene³. Trade flows are directly related to economic growth. Because of new trunk routes, the location of the industry has become less important due to cheaper, faster and safer transportation of containers (Stopford, 2009).

In the context of vital interface between land and sea, the role of port infrastructure in global logistics chains has become fundamental for firms. In this regard, due to a globalized market, logistics chain decision makers have to consider the attributes of the whole chain rather than its individual parts (UNECE, 2010). In particular, port hinterland connections have to be evaluated by different criteria. Thus, in addition to the existence of physical infrastructure, it is relevant to contemplate infrastructure attributes, such as speed, capacity and quality, as well as measures related to environmental performance (UNECE, 2010).

Thus, port authorities have to focus on the performance of their hinterland connection in order to ensure higher traffic and competitive position (Zhang, 2008; UNECE, 2010; Bergqvist, 2015), where the latter is mainly based on intermodal transport networks (Notteboom and Rodrigue, 2005).

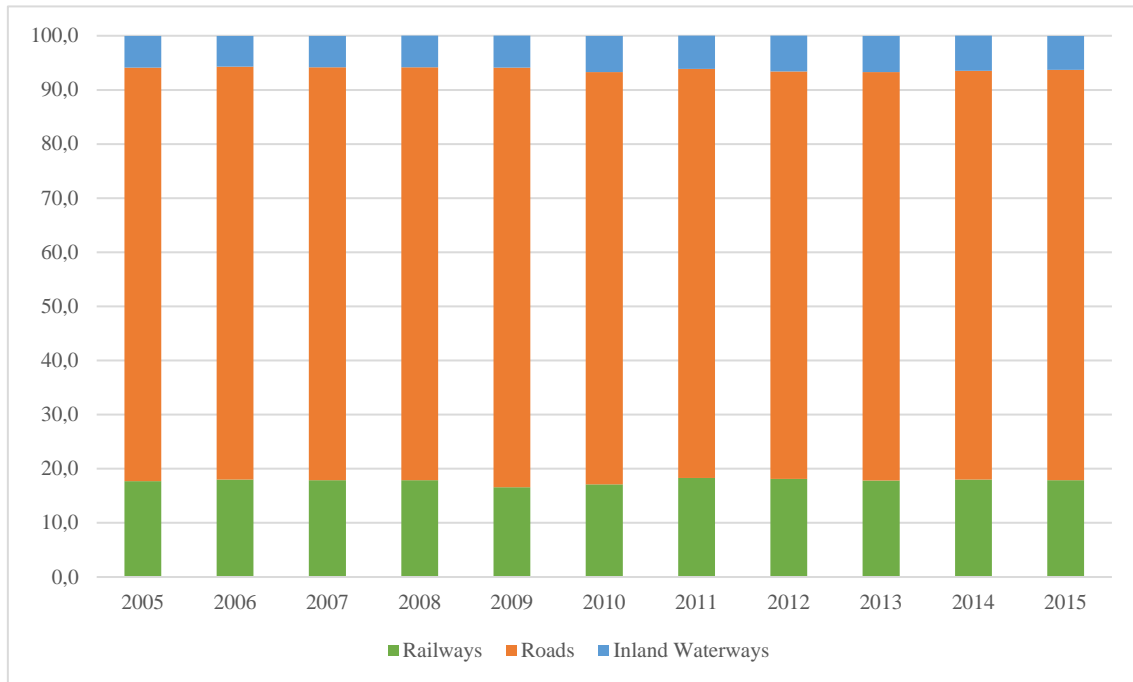
Zhang (2008) explains that, although modal split differs highly between seaports, intermodal transport permits using different modes of transportation more efficiently, reducing transport cost, congestion on the roads, and air emissions. According to Van den Berg (2015), increasing the proportion of intermodal transport can reduce the environmental impact of freight transport by achieving better environmental performance, including lower energy use and reduced air emissions.

Although road transport is still a dominant mode of transport, as a result of the increase in container traffic, the importance of intermodal transport system has increased. To illustrate this, Van den Berg (2015) mentioned that transport sector produces more than one-fourth of the total CO₂ emissions. Several incentives have been applied in order to

³According to UNCTAD (2016), the estimated containerized cargo flows in 2015 was 24 Millions of Twenty-foot equivalent units (TEU) in the Transpacific route; 22 Millions of TEU in the Europe-Asia route and finally, 7 millions of TEU in the Transatlantic route.

look for ways to reduce the CO₂ emissions and increase sustainability within freight transport. (Van den Berg, 2015). In this regard, Figure 3 shows the percentage of modal split of freight transport from 2005 to 2015 in EU-28.

Figure 3. Modal split of freight transport EU-28



Source: Own elaboration based on Eurostat database

In the last decades, ports have recognized the environmental externalities of logistics and transportation and have started to develop green policies (Bergqvist and Egels-Zandén, 2012). The study by Gardner, Marlow, and Pettit (2006) shows that ports are aware of the externalities, but choose not to consider them because they are more complying with environmental regulation. In addition, Bergqvist and Egels-Zandén (2012) and Bergqvist et al. (2015) illustrate that several tools like green port dues, port handling fees and road pricing, are available and can be feasible.

Ports are key hubs in international transport chains that have the potential for the internalization of both social and environmental externalities by means of differentiated fees and other incentives. Thus, ports can internalize external costs and promote the composition of sustainable transport solutions through environmental and Corporate Social Responsibility (CSR) strategies. In contrast to analyzing the “green” incentives and port dues related to the seaside, this research has a focus on hinterland logistics.

Furthermore, based on different case studies, this study examines how different port agents evaluate specific situations in the Swedish system.

1.2. Purpose and research question

This present framework aims to identify incentives and fees established by ports in order to improve the environmental performance of their connecting transport network, with focus on hinterland logistics.

There are several reasons to implement a differentiated port incentives and fees system for hinterland. Firstly, it can contribute to distributing traffic in a different way and consequently, solving problems such as time, land congestion, modal shift and environmental concerns. Second, these instruments can improve port efficiency by decreasing land congestion at the port, like queuing times or cargo handling. Third, transport carriers can enjoy higher efficiency and better utilisation of resources as a result of a more effective modal shift distribution for that specific port and its related hinterland. Fourth, depending on what the revenues from the port dues are used for, there can be investments in the infrastructure and equipment that provide a significant increase in transport operation efficiency. Finally, from a social perspective, the overall utilisation of infrastructure enables more efficient use of infrastructure resources and investments. Environmental efficiency improves as the city is able to distribute traffic in a way that minimises the local environmental impact, e.g. pollution, safety, noise, vibrations, etc.

For this purpose, this present study has the following objectives:

- Identifying and analysing real case studies related port initiated incentives and fees for more sustainable transport from a hinterland perspective.
- Be a guide for port agents in order to implement environmental performance instruments.
- Evaluate the feasibility of different port initiated incentives and fees from a Swedish stakeholder perspective.

1.3. Delimitation of research analysis

Although different sources of information have been used and there is no common database with all port authorities around the world, this research covers most of the large-

scale cases worldwide. It should be mentioned that in some case studies there was no data description available.

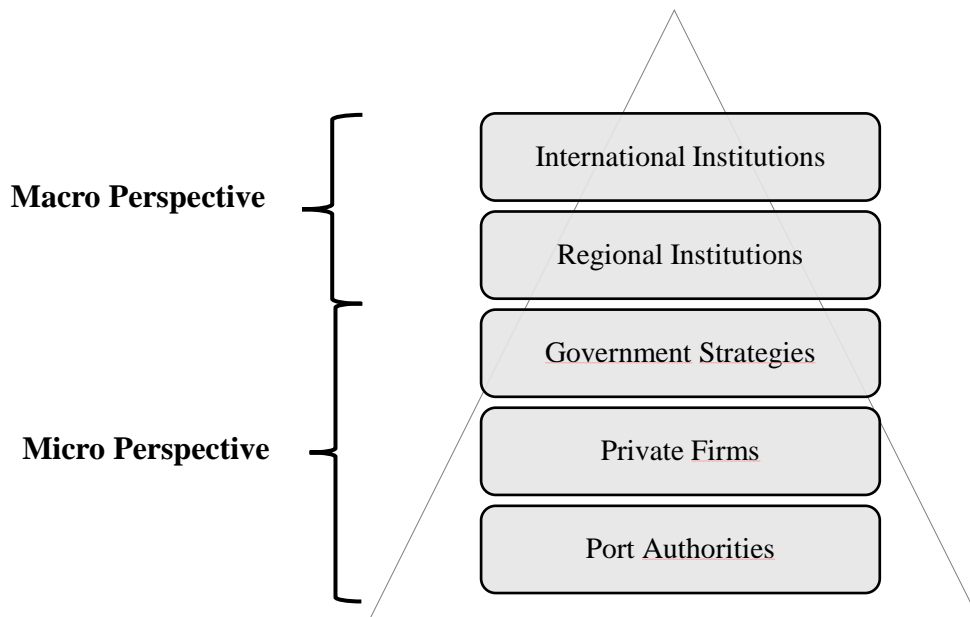
This framework is organised as follows: section 2 outlines the main theoretical features of intermodal transportation and the environmental concerns in the literature; Section 3 provides specific case studies of port authorities used by institutions to improve the environmental performance on hinterland logistics as well as a description of different criteria; Section 4 describes five different cases; Section 5 provides the main results from the workshop of the project group. Finally, the last section is devoted to establishing the main conclusions of this research.

2. Literature review from a general to specific research analysis

In the last decades, there has been an increase in awareness, in the port and maritime community, of the need for action regarding environmental concerns, focusing particularly on the effects of climate change on the port environment and actions for its mitigation (OECD, 2011). As a result, several governments and institutions have initiated studies, strategies and actions to improve the environmental performance.

This section presents a literature review on general and specific management actors and it provides a discussion on incentives and instruments for the improvement of the environmental performance. In order to classify them, two different perspectives are established. On the one hand, a macro perspective considers general incentives applied by public policies (international and regional institutions). On the other hand, a micro perspective considers government strategies, private policies and port authority plans for more environmentally friendly hinterland transport. Figure 4 summarizes all different actors.

Figure 2. Diagram of different actors



Source: Own elaboration

2.1. Macro perspective: general incentives

Several public institutions have implemented different environmental performance strategies. Firstly, various international initiatives provide new steps towards becoming greener. In this regard, one of the main initiatives is the World Port Climate Initiative (WPCI) established by the International Association of Ports and Harbors (IAPH) with the aim to provide a mechanism for assisting the ports to combat climate change. As a result, in 2008 the C40 World Ports Climate Declaration was adopted, which elaborates several initiatives to reduce CO₂ emissions, including those related to hinterland transport.

Secondly, many regional institutions in Europe and America provide new systems to promote environmental initiatives.

In the case of Europe, general initiatives such as the “EU White Paper”, “Clean Cargo Initiative” and the “EU Green Paper” on common transport policy, show clear need for a modal shift (Van den Berg, 2015).

In addition to the port infrastructure, the European Sea Ports Organisation (ESPO) has promoted environmental policies and plans in European ports. As a result, and in order to promote the ESPO Green Guide, in 1999 this institution established the EcoPorts Foundation, a network of European ports, to identify the significant environmental aspects of ports activities, products and services. Similarly, the PPRISM project aims to identify a set of port performance indicators in order to measure the impact of the European Port System on society, the environment and the economy.

More specifically, other projects, such as the NoMePorts project, elaborate performance plans to reduce noise and provide a guide for good practice on noise management for industrial port areas.

Furthermore, some particular platforms, like Green Freight and Logistics website or Green Freight Europe, provide access to information on the freight sector. These programs aim to improve debate and share information among different actors.

Finally, certain regional institutions, like Baltic Port Organization, promote an Environmental Working Group in order to improve the discussion and synergies among specific port authorities of the region.

In the case of America, the American Association of Port Authorities (AAPA), has developed the Environmental Management Handbook (EMH) as a guide for environmental administration of port authorities (OECD, 2011).

2.2. Specific incentives- different actors

This section focuses on incentives and fees established by specific actors such as public agents, e.g. governments, private firms and port authorities, to improve the environmental performance of their connecting transport network with focus on hinterland logistics.

On one hand, there are government projects such as EcoBonus System. For example, there is an idea to introduce a temporary ECO bonus system in Sweden to encourage a shift from transport by road to shipping, in order to reduce greenhouse gas emissions and air pollution from freight transport. The government would support new intermodal transport and compensate for additional costs that may be associated with establishing new maritime transport solutions as part of the transport chain. Similar system is implemented in Italy, UK and Norway (Trafikanalys, 2017).

On the other hand, some private firms have applied specific incentives in order to promote more sustainable transport. In this regard, the European research consortium, Best Practice Factory for Freight Transport (Bestfact), collects the greatest freight transport initiatives in Europe. For instance, Tesco has a network link between different UK ports and distribution centers in the United Kingdom.

Finally, some port authorities have established specific environmental programs. For instance, the Port of Rotterdam cooperates with other institutions in order to guide green initiatives through the “Rotterdam Climate Initiative”. This initiative aims to reduce air emissions in the Rotterdam area. (OECD, 2011). Likewise, one of the most relevant examples is from the Port of Los Angeles and Long Beach, which on November 2006 adopted The Clean Air Action Plan to reduce air pollution by applying different strategies on ships, trains, trucks, energy, terminal equipment and harbor craft.

This present study will focus on port authorities’ initiatives and specific private firms’ strategies that are present in ports.

3. Evaluation of cases

This section examines the empirical analysis used in this study. To determine the most relevant case studies established by ports to improve the environmental performance of their connecting transport network with focus on hinterland logistics, a selection criteria, based on different categorization, has been considered. In order to collect the data different case studies and databases have been taken into account.

3.1. Categorization

Similarly, as the study of Svensson and Andersson (2011), this framework considers a list of dimensions to analyze all different incentives established by port authorities.

1. Port name
2. Identification program name (if it is available)
3. Objective (Goal):
 - Intermediate goal: Intermodal Incentive; Modal Shift.
 - Final goal: Reduction of air emission; Reduction of noise; Reduction of land congestion.
4. Application (Design):
 - Certification; concession contract; dedicate infrastructure; engine; improve of knowledge; monitoring program; port dues and subsidy funds; regulatory instruments; Specific mode of transportation.
5. Type:
 - Tool: A specific instrument for implementation.
 - Incentive: A proposal that encourages public or private actors to do something
6. Environmental concern:
 - Reduction of air pollution
 - Reduction of noise
 - Reduction of congestion (generally, land congestion)
7. Target the incentive:
 - Air emissions
 - Decibels
 - Planning
8. Units of measure (if it is available)
 - Types of emissions: CO₂, GHG, NO_x.

Containers

Monetary values

9. Parameters: specific limits

10. Mode of transport involved: Road, Rail, Barge

11. Duration: Start / End / Status

12. Area of action:

- Port access: port entrance and port zone.
- Port region: zone adjacent to the port such as city or logistic center.
- Hinterland: land area located behind a coastal region.

13. Actors:

- Leader: Institution/s that manage the tool or incentive.
- Participants: Members that apply the tool or incentive.

14. Incentives:

- Neutral Impartial process.
- Addition (fee): process of charge.

15. Brief description and comments:

Main characteristics, process and results (if it is available).

3.1.1. Goal and design classification

In order to analyze and homogenize all different case studies, it has been conducted a criteria based on the objective (goal) of the incentive and the application (design), i.e. how the incentive had been implemented.

All the case studies have been analyzed and homogenized based on the objectives and the application of the incentives.

3.1.1.1. Goals

Five main goals have been considered, split into intermediate goals, such as intermodal incentives and modal shifts, and final proposals, such as reduction of air emissions, noise and land congestion.

- Final goals.
- Air emission: reduction of air pollution.
- Noise: reduction of noise from vessels, trucks and train locomotives.

- Land congestion: reduction of traffic flows in the port zone.
- Intermediate goals:
- Intermodal incentive: Promote the cooperation between two or more transport modes.
- Modal shift. Transfer traffic from a congestion mode (road) to a less congested (rail, inland waterway)

3.1.1.2. Designs

Ten different types of applications have been considered.

- Certification: Granting of authorization or license.
- Concession contract: Modal split obligation for the terminal operators.
- Dedicated infrastructure: construction of specific facilities (e.g. corridors, rail access)
- Engine: source of power or engine swap.
- Improve knowledge: Instruction educational programs for professionals.
- Monitoring program: Inventory and emissions control.
- Port dues and subsidy funds: subsidies charges to promote sustainability.
- Regulatory instrument: Implementation of different specific patterns.
- . Specific mode of transportation: Use of a particular transport.
- Technology: Electronic devices and computing platforms.

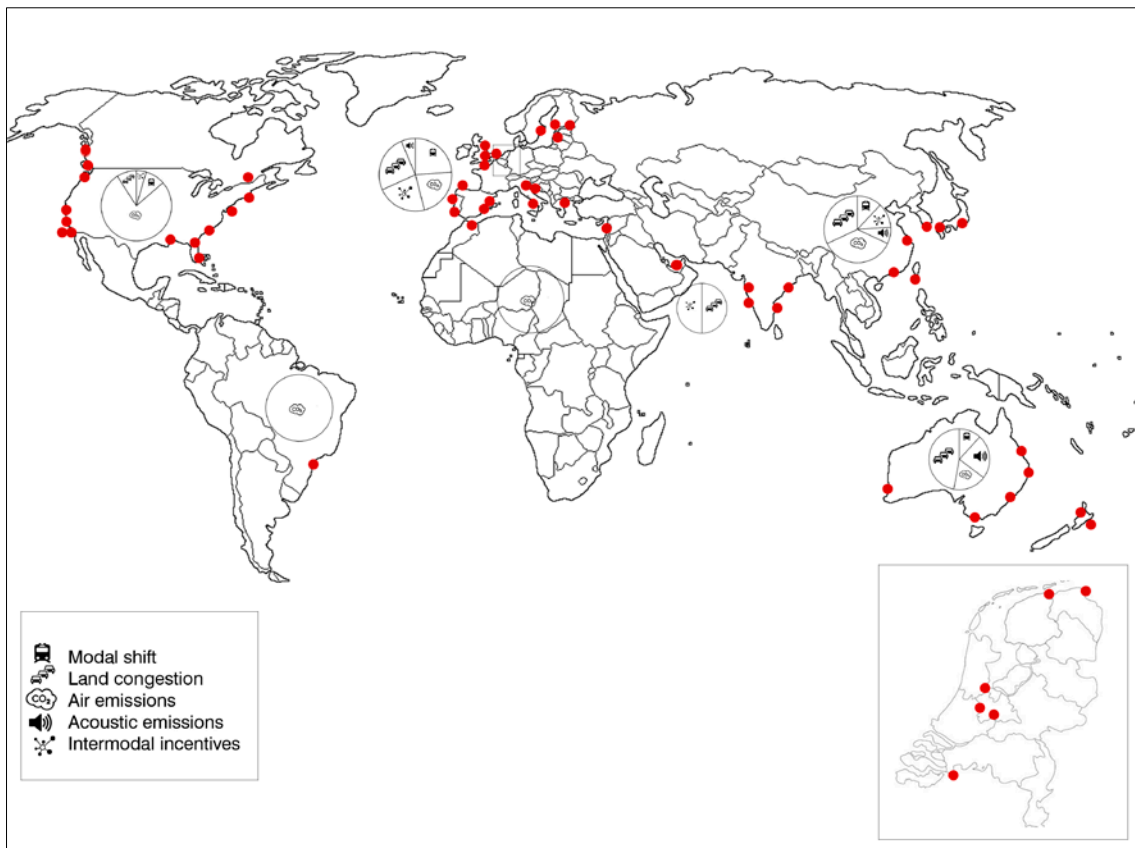
3.2. Data collection

In order to consider as many case studies as possible, several sources (such as BestFact case studies, Green Ports project, IAPH database, OECD report (2011; 2012), World Port top hundred ranking) have been consulted in order to compile a comprehensive list of port authorities with a total of 365 port authorities related to container handling⁴. After checking them, a total of 77 potential case studies, presenting a total of 160 initiatives, have been considered.

The methodology used to collect the greatest amount of case studies, it has been based on the snowball technique. In this regard, it has been started with a matching of IAPH database and World Port Ranking in order to create a common list of port authorities. Following, it has been checked port authorities websites as well as project documents like Bestfact case studies, Green Port projects and private firms' internet sites. Finally, it has been added initiatives from secondary research such as academic studies (De Langen, 2008; Motono et al., 2017; Van den Berg, 2015; Van den Berg and De Langen, 2014) and official reports of public institutions (UNECE, 2010 and OECD 2011; 2012). Table in the Annex 1 summarizes all case studies based on this classification. Figure 5 shows the location of all case studies around the world.

⁴ Specifically, it has been considered 44 potential cases of the top hundred container port worldwide ranking (including a total of 148 port authorities) and 33 of IAPH database and other sources.

Figure 5. Location of case studies



Source: Own elaboration based on different sources of information

The study tried to include cases in all the continents. Table 1 summaries all cases studies and incentives in all the different regions.

Table 1. Summary of all different case studies by location and incentives

| | Case studies | Incentive /tool |
|----------------------|---------------------|------------------------|
| Africa | 1 | 1 |
| Australia | 10 | 18 |
| Asia | 17 | 28 |
| Europe | 29 | 65 |
| Middle East | 2 | 2 |
| North America | 17 | 45 |
| South America | 1 | 1 |

Source: own elaboration based on the results

Table 1 shows that Europe is the region with more cases focus on improve the environmental performance of their connecting transport network. Following this region, North America and Asia present the same amount of port cases. However, North America has more incentives and tools than Asia. Additionally, Australia has several cases as well as incentives and tools. Finally, Middle East, Africa and South America are the regions with lowest number of case studies.

4. Examination of specific case studies

From the 77 case studies examples were selected and presented in this section according to two criteria. First and for most, five main goals described above were taken into account. In addition, cases were selected depending on how closely they correspond to the Swedish case. The Annex 2 provides summary tables with these case studies.

4.1. Case example on air emission goal

This case is located in the Port of New York and New Jersey, United States. This initiative, called “Truck-replacement program”, started in 2010 and it aims to help port truckers replace older, higher-polluting trucks with newer ones with lower-emission engines.

Federal Congestion Mitigation and Air Quality Improvement (CMAQ) Program and Diesel Emission Reduction (DERA) Program finance this program. The Port Authority of New York and New Jersey demand the independent owner operators or licensed motor carriers that own port drayage trucks with old engines⁵, and that frequently serve the port⁶ to replace their trucks. The new vehicles must have engines that meet or exceed 2007 federal emissions standards.

The potential candidates may apply for the funding for a maximum of two replacement trucks. After the start of the application process, this may take from 45 to 60 days before the new truck is received. The grant covers up to 50 percent of the cost of a replacement truck or up to US \$25,000. (The Port Authority of Port of New York and New Jersey, 2017).

The initial replacement program was open from 2010 to 2013. As a result, a total of 429 cases were replaced and funded by the federal grant money. Furthermore, in 2014, due to

⁵Old engine is defined as trucks with engine model of the years 1994-2000 (Class 8 Drayage Trucks) that frequently serve the port, which is defined as at least 150 times in the last 12 months. (Port of New York and New Jersey, 2017)

⁶Considering that at least 150 times in the last 12 months, and who agree to continue with the replacement truck for five years (Port of New York and New Jersey. 2017)

the successful results, the Port Authority decided to extend truck-replacement program for four more years.

In addition to this program, since March 2016, all Drayage Trucks seeking entry into any Port Authority Terminal must be registered in the Port Truck Pass prior to the date of entry. The online registration takes around 20 minutes and it is free of charge. This tool is part of the Clean Truck Program, which is an action in the Clean Air Strategy for the port, as well as the Truck replacement program. (The Port Authority of New York and New Jersey, 2017)

4.2. Case example on acoustic emission goal

This case study is located in Auckland, New Zealand. The main idea of this incentive, led by the Port Authority, the National Road Carriers and the Road Transport Association New Zealand, is to apply educational programs in order to encourage truck drivers to eliminate noise from air braking at night. (The Port Authority of Auckland, 2017). Unfortunately, the Port Authority does not provide additional information according to the course syllabus.

4.3. Case example on land congestion goal

This case study is located in the Port of Los Angeles and Long Beach in the United States.

This incentive is called Pier Pass Program and it aims to establish night and Saturday shifts at both ports through a Traffic Mitigation Fee (TMF) during peak hours.

Since 2005, both port authorities and the State government lead this program with focus on port carriers. The aim of this program is to encourage port carriers to use additional shifts per week in all the international container terminals. As an incentive to use the new OffPeak shifts, and to cover the added cost of the shifts, using a congestion pricing model, a Traffic Mitigation Fee (TMF) is required for most cargo movement during peak hours (Monday through Friday, 3 a.m. to 6 p.m.).

The TMF also helps pay for the labor and other costs of operating the OffPeak shifts. All fees collected, minus the costs incurred by Pier Pass to manage the program, are allocated to the terminal operators according to the volume of cargo they handle.

The existing Pier Pass program, which collects USD 20 per TEU from all importers or exporters, is refunded in part to containers that leave/arrive at the terminal in these new off-peak hours. The off-peak shifts might occur on weekends during the day, or possibly after 5 pm on weekdays. This situation creates a “virtual container yard” which would be an internet-based matching service for empty containers. This would reduce the number of vehicle miles travelled associated with the movement of empty containers.

Since 2005, more than an average of 60,000 trucks per week have been diverted to the off-peak shifts (The Port Authority of Los Angeles and Long Beach, 2017).

4.4. Case study on modal shift

This case study is from the port of Oakland, United States. Since 1993, Heavy Weight Corridor has been improving the movement of heavy containers from the city of Oakland to the port terminals. This specific infrastructure is led by Oakland city council that allows the chief of police to designate new roadways and controls so that the trucks do not use residential streets but instead specific truck routes in the city. In addition, the port authority requires truck drivers to have a special port vehicle permit in order to access the port facilities. (The Port Authority of Oakland, 2017)

4.5. Case study on intermodal incentive

This case study is located in the Port of Rotterdam, Europe. Since 2015, the Port of Rotterdam has wanted to secure a modal shift through the contractual terms. Thus, this port authority has made binding agreements with container terminals at *Maasvlakte 2*. The idea is to implement modal split obligations in the concession contract of the terminal operators with the aim to realize a modal shift towards rail and inland waterways.

In this regard, Table 2 shows the Port of Rotterdam specified the minimum desired modal split in its proposal and it is evaluated as a part of the decision-making process by the port authority.

Table 2. Minimum desired modal split

| Transport mode | 2015 | 2020 | 2025 | 2030 | 2035 |
|------------------------|-------------|-------------|-------------|-------------|-------------|
| <i>Road</i> | 45% | 42% | 40% | 37% | 35% |
| <i>Rail</i> | 16% | 17% | 18% | 19% | 20% |
| <i>Inland shipping</i> | 39% | 41% | 44% | 44% | 45% |

Source: Own elaboration based on Van den Berg and De Langen, 2014

As a negative incentive, the port authority of Rotterdam introduced a penalty for tenants if they do not meet the modal split demanded by the port authority (Van den Berg, 2015; De Langen, 2008).

5. Analysis of the results- workshop outcomes

This section analyses the main results from the workshop attended by fourteen different members and stakeholders of the project group⁷ on the 12th of June 2017.

The aim of this session was to obtain an assessment of the case studies described above in order to configure a conceptual framework for the Swedish case. In this regard, the participants were provided with an evaluation form of port related measures. A sample of the form is available in Annex 3.

In this evaluation form, ten potential and feasible measures have been presented (five sea related and five hinterland related). Each measure was discussed in smaller groups during the workshop.

For each example of measure, all groups had to indicate their opinion in relation to the defined criteria, as well as provide comments. The criteria used for evaluation was:

- How big of an impact do you think this measure might have in terms of promoting more sustainable transport?
- Would this measure gain industry acceptance?
- How difficult do you think it would be to implement this measure?
- Overall, how interesting is it to analyze this measure further in the project?

Finally, the score was set according to a 4-level scale (4: very; 3: somewhat; 2: not really; 1: not at all).

For the purpose of the analysis of the results, the mean, the median, the standard deviation as well as the frequency histogram have been calculated for each evaluation criteria. In the latter case, Annex 4 provides all the results.

⁷ MAI - Miljöstyrande avgifter och incitament för hamnar

In order to interpret the results, scores close to 1 are considered as low, and those close to 4 the opposite. Scores between these extremes were considered as “indifference”. The indifference reference value was 2.5.

In continuation, the main results and comments related to the hinterland case studies are analysed.

5.1. Results on air emission case study

This measure, applied in the Port of New York and New Jersey, has focus on rebate for trucks with cleaner engine.

Table 3. Results on air emission case study

| Evaluation criteria | mean | median | Standard deviation |
|---------------------------------|-------------|---------------|---------------------------|
| <i>Impact on sustainability</i> | 3.3 | 4 | 0.855 |
| <i>Industry acceptance</i> | 2.4 | 2 | 1.044 |
| <i>Difficulty to implement</i> | 2.4 | 2 | 1.261 |
| <i>Further analysis</i> | 2.8 | 3 | 1.215 |

Source: Own elaboration based on the workshop outcomes

Firstly, considering the mean and median values, it seems that this measure has the highest expected impact on enhancing sustainability. Specifically, considering participants' annotations, this measure could have high impact on cleaner trucks that move to and from the port. Also, this promising measure could have more impact if there is a specific fast lane for vehicles with high environmental footprint. However, considering the distance and the size of the system, the impact would be lower. In this regard, rearranging trucks, rather than overall replacement, is expected, because high performing engines are probably only used in the port and older ones are used elsewhere.

Secondly, it seems that industrial acceptance would be lower because it depends on the design. Thus, this system requires a new fee to be established from which to give rebates. However, it seems difficult. A possible solution would be that Swedish state gives rebates for personal cars (“miljöpremie”). However, the participants suggested that only larger companies interested in the environment would accept this measure, but not the other firms.

Thirdly, all participants considered that this incentive is not too difficult to be implemented, but with some remarks. On the one hand, it is important to implement it in

many ports at the same time to avoid discrepancy in the competitive landscape / to ensure consistency in the competitive landscape / to ensure consistency in competition among the ports. On the other hand, the implementation could be problematic due to the technical standards. Finally, it is difficult to cover and target international traffic, especially for ro-ro, where foreign trucks are passing through the ports.

Finally, the participants consider that it would be of value to continue with further analysis. One proposal suggests designing a system where truck companies need to report their trucks in order to collect cargo from port. Other proposal is to establish which agent should give the financial support. Another possible solution could be to offer rebates for local trucks only instead of long haul ones, which would require further measures, such as fee per kilometre or reduced fees (for example, for non-fossil fuels) instead of engine.

5.2. Results on acoustic emission case study

This measure were applied in the Port of Auckland. This incentive offers an educational program to encourage truck drivers to eliminate noise from air braking at night.

Table 4. Results on acoustic emission case study

| Evaluation criteria | mean | median | Standard deviation |
|---------------------------------|-------------|---------------|---------------------------|
| <i>Impact on sustainability</i> | 1.7 | 2 | 0.611 |
| <i>Industry acceptance</i> | 2.7 | 3 | 1.251 |
| <i>Difficulty to implement</i> | 2.5 | 2.5 | 1.314 |
| <i>Further analysis</i> | 1.5 | 1 | 0.934 |

Source: Own elaboration based on the workshop outcomes

First of all, in the case of impact on sustainability, the participants gave lower scores. Specifically, they considered that it is not a big issue for several reasons. First, there are not many residents close to the ports in Sweden. Second, noise from trucks is lower than the noise made by ramps, loading and unloading, and vessels. And finally, not many ports have cargo delivery or pick up during night.

Moreover, it seems that the industry would accept this measure in order to make things better.

Thirdly, the participants scored the difficulty of implementation with indifference. On the one hand, they considered that it is complicated to reach to the foreign drivers and

establish a program. And on the other hand, as a direct and simple measure to implement it could be received well.

Finally, it seems that it is not important to consider this measure for further research. The participants considered that in the case of noise, train and vessels are more relevant than trucks.

In sum, this measure seems to be easy for an industry acceptance however the relevance is weak. When ports evaluate noise, ships are more significant than trucks. A possible application could be raising awareness on loading and unloading operation, which primarily requires technical measures on ramps/ bridges/equipment.

5.3. Results on land congestion case study

This measure was applied in the Port of Los Angeles and Long Beach. The objective is to implement a payment of Traffic Mitigation Fee during peak hours at terminal gates.

Table 5. Results on land congestion case study

| Evaluation criteria | mean | median | Standard deviation |
|---------------------------------|-------------|---------------|---------------------------|
| <i>Impact on sustainability</i> | 2.3 | 2.5 | 0.778 |
| <i>Industry acceptance</i> | 1.9 | 2 | 0.954 |
| <i>Difficulty to implement</i> | 2.2 | 2 | 0.835 |
| <i>Further analysis</i> | 2.2 | 2 | 1.079 |

Source: Own elaboration based on the workshop outcomes

According to the evaluation, all participants scored for the impact on sustainability with indifference. From a positive perspective, it depends on the city and the type of ports, where this measure would be more interesting for container ports. Also, this measure implies a reduction of queues which could be effective because it entails less congestion and more efficient traffic, but it would depend on the costs/savings. From a negative point of view, traffic flow or congestion is related to the schedules of the ships. For instance, in the specific case of Trelleborg port (one of the stakeholders in the project group), the shipping companies want to arrive/depart at more or less the same hour. Additionally, Google maps provides traffic information so drivers today have access to best travelling time thus, it is not obvious how effective this measure would be.

Second, the participants consider that the industry would not really accept this measure, since it depends on the demand and on traffic. Moreover, they stated that it would be difficult to introduce a new fee.

Thirdly, it seems that the implementation would not be really difficult. In this regard and considering the comments, this measure requires parking space (i.e. waiting space) and implementation of new fees. However, the participants suggest that there is a risk that “dirty old trucks” (or other trucks) take the road, for longer distances, instead of the ferry. Finally, this implementation has an implicit risk to lose large important customers.

Finally, the participants suggest that further research should consider logistic terminals as an alternative. Also, they stated it as important to define what is a “peak hour”, establish a way to avoid drivers from waiting for lower fees, and determine if the peak hours should be the same every day, week and year.

5.4. Results on modal shift case study

This measure is taken from the case study in the Port of Oakland, where a specific Heavy Weight Corridor is designated for the movement of containers from port region to port terminals.

Table 6. Results on modal shift case study

| Evaluation criteria | mean | median | Standard deviation |
|---------------------------------|-------------|---------------|---------------------------|
| <i>Impact on sustainability</i> | 2.5 | 3 | 1.029 |
| <i>Industry acceptance</i> | 2.8 | 3 | 1.143 |
| <i>Difficulty to implement</i> | 3.2 | 3 | 0.835 |
| <i>Further analysis</i> | 2.3 | 2 | 0.985 |

Source: Own elaboration based on the workshop outcomes

First, all participants consider that the impact on sustainability is high. In general, modal shifts from road to rail or waterways have a great impact on sustainability. However, if the modal shift is within the port it has lower impact than if the shift is to/from the port. This measure could be interesting for ports with high local traffic congestion, so the impact would be in the local areas.

Secondly, considering the mean and median values, it seems that the industry would accept this measure as long as it is possible to reduce congestion and time. Thus, it is

important to consider the city as accountable for taking this measure instead of the port; however, it is up to the market to decide which mode of transport to choose.

Thirdly, the participants consider that it is difficult to implement this measure. It would greatly depend on who is covering the costs of the implementation, since this measure has a lot of money involved. The costs depend on whether the ports have the infrastructure or it needs to be constructed. Rail infrastructure requires large investment and there are no ports with substantial and feasible inland waterways. In Swedish ports it might be difficult to implement it because there are not too many alternative routes.

Finally, they consider a relatively low need for further analysis. In this regard, it would be necessary to form a larger traffic plan and specify clearly who would build and fund the project. It would be interesting to consider traffic flows without railroads; however, the problem is that nowadays many ports charge trains but not trucks, and here is the largest potential to change their behaviour. The scenario should be designed using the ECOBONUS logic, for example, in a scenario where there is a logistic partner closer to the port with private infrastructure and with longer vehicles (trucks).

5.4. Results on intermodal incentive case study

This measure is taken from the Port of Rotterdam case study. The modal split minimal limits are controlled by the concession contract and exceeding these limits generates penalties for the terminal operating company.

Table 7. Results on intermodal incentive case study

| Evaluation criteria | mean | median | Standard deviation |
|---------------------------------|-------------|---------------|---------------------------|
| <i>Impact on sustainability</i> | 3.0 | 3 | 1.044 |
| <i>Industry acceptance</i> | 2.6 | 2.5 | 0.900 |
| <i>Difficulty to implement</i> | 2.3 | 2 | 1.055 |
| <i>Further analysis</i> | 2.5 | 2 | 1.087 |

Source: Own elaboration based on the workshop outcomes

Firstly, it seems that the impact on sustainability would be high. Thus, to make an even greater impact, it would be a good idea to introduce this measure not only for the environment but also as a Corporate Social Responsibility (CSR) strategy. Nevertheless, the participants raise the question of road electrification. Thus, in the future, it might become questionable whether railway and inland waterways are better alternatives to road.

Secondly, according to the participants' answers, the industry would be indifferent to the acceptance. It would depend on the cost and expectations, and not on demand. In this regard, it should be included in the Environmental permit (miljö tillståndet). Perhaps, though, it could be difficult for terminal operators to accept this measure. There are no penalties today in Gothenburg but there are clear expectations for terminal operators to work on sustainability and increase rail transport. Terminal operators can/should not take full ownership of the issue; cooperation with the port authority, the city, and possibly other agents, are needed.

Thirdly, from the outcomes, it seems that it is not really difficult to implement this measure. Determining the decision makers and the funding agents would be the most difficult. This would depend on the terms in the contracts, which are signed for long term. In the case of Sweden, there are not too many landlord ports with independent operators. This should be a national question, not driven by ports but by the government.

Another issue that emerged from different groups was that not all ports have rail tracks. So, it could be difficult to implement this measure due to the limited capacity of the railway. Finally, the main problem is that it is not the ports or shipping companies that decide, but the forwarding agents.

Finally, it seems that no further analysis is really needed. It is not considered as a solution because it only moves the problem along. Lower environmental impact should be rewarded. Road is eventually getting cleaner due to electrification. However, it is considered an interesting field for governance studies. Railway fees (if they exist) should be removed and the trucks should be charged more. The measure should be implemented at the same time in many ports, which means it would affect the competition among the ports.

6. Conclusions

The current growth in freight traffic has challenged the distribution of goods through intermodal transport chains in the port area. Within this context, ports are focus on improving their hinterland connection in order to guarantee their traffic and competitive position. Consequently, the intermodal transport network has an effect on the environmental impact of hinterland distribution of cargo. In this regard, it is relevant to study how ports can internalize environmental externalities and promote sustainable transport solutions through different strategies.

This present framework aims to identify incentives and fees established by ports in order to improve the environmental performance of its connecting transport network, with focus on hinterland logistics. At the same time, this study permits proposed measures based on effect and feasibility from the analysis of real case studies.

Through an analysis of data collection on different case studies around the world, 77 cases and 160 incentives have been identified. Thus, in order to analyse and homogenize all different case studies, it has been conducted a criteria based on the objectives and the application of the incentives established by ports. In this regard, this research has scientific value due to it is one of the first and most comprehensive mapping of port initiatives incentives and fees related to sustainable transport from a hinterland perspective. Illustrative, Table 8 summarizes the main results based on these groups of categories.

Table 8. Summary of case studies based on goals and design combination

| GOAL DESIGN | Intermodal incentive | Modal shift | Acoustic emissions | Air emissions | Land congestion |
|------------------------------------|---------------------------------|------------------------|-------------------------------|--------------------------|----------------------------|
| Certification | - | - | - | 2 | 1 |
| Concession contract | 1 | - | - | - | - |
| Dedicate Infrastructure | 8 | 16 | - | 1 | 6 |
| Engine | - | - | - | 19 | - |

| | | | | | |
|--|---|---|---|----|----|
| Improve knowledge | - | - | 1 | 1 | - |
| Monitoring program | - | - | 3 | 22 | 1 |
| Port dues and subsidy funds | 3 | 1 | - | 5 | 1 |
| Regulatory instrument | - | - | 4 | 8 | 6 |
| Specific mode of transportation | 3 | 6 | - | 1 | - |
| Technology | 4 | - | 2 | 5 | 29 |

Source: Own elaboration based on the results.

From the results, it seems that the most common objectives are modal shift incentives through a dedicated infrastructure, reduction of air emissions from engines, as well as monitoring programs and reduction of land congestion applying technology services. In contrast, knowledge improvement, and the application of port dues and subsidy funds are the least common designs. However, while a system of measures is a promising tool for improving the environmental and social performance of transportation systems, this is not a sufficient criterion for a solution to be successfully implemented. Equally important is how different actors perceive the tool and how it influences relations between actors in the transportation system. In this regard, it has been analysed five specific case studies from a Swedish perspective with the help of key stakeholders.

The results from the Workshop session suggests the following outcomes. Firstly, air emissions measure, modal shift and intermodal incentive would have higher impact on sustainability. In contrast, the reduction of noise emission incentive and the reduction of land congestion plan would have lower impact on sustainability. Secondly, key stakeholders considered that only the reduction of noise incentive and the modal shift incentive would gain industry acceptance. Thirdly, except for the case of reduction of air emissions, the rest of measures would be difficult to implement. Finally, the air emission incentive would be interesting to analyse for further research.

References

- Bergqvist, R. and Egels-Zandén, N. (2012), “Green port dues - The case of hinterland transport”, *Research in Transportation Business and Management* 5, 85–91.
- Bergqvist, R. (2015), “Hinterland Logistics and Global Supply Chains”, in D-W. Song and P. Panayides (eds.), *Maritime Logistics – A Guide to Contemporary Shipping and Port Management*, 2nd edition, Kogan Page, pp. 67-88.
- Bergqvist, R., Macharis, C., Meers, D., Woxenius, J. (2015) “Making hinterland transport more sustainable a multi actor multi criteria analysis”, *Research in Transportation Business and Management*, 14, 80-89.
- De Langen, P.W (2008), “Ensuring Hinterland Access: The Role of Port Authorities”, *Discussion Paper No.2008-11*, Joint Transport Research Centre, International Transport Forum (OECD).
- Gardner, B., Marlow, P. and Pettit, S. (2006). “Full cost recovery in EU ports operating as commercial undertakings”. *Transport Policy*, 13, 2 -21.
- Motono, I., Furuichi, M. and Segi, S. (2017) “Solutions for effective landside traffic control at container terminals -An abductive approach”, IAME Conference paper, 2017.
- Notteboom, T and Rodrigue, J-P. (2005) “Port regionalization: Towards a new phase in port development”, *Maritime Policy and Management*, 32 (3), 297-313.
- OECD (2011) *Environmental Impacts of International Shipping: The role of ports*, Published by OECD. <http://dx.doi.org/10.1787/9789264097339-en>
- Stopford, M (2009) *Maritime Economics*. Routledge Taylor and Francis Group, (Third Edition).
- Svensson, E and Andersson, K (2011) “Inventory and Evaluation of Environmental Performance Indices for shipping, *Chalmers University of Technology Report*, 11(132), Gothenburg.
- The Port Authority of Auckland, 2017, <http://www.poal.co.nz/sustainability/environmental-management/noise-traffic-management>
- The Port Authority of Los Angeles and Long Beach, 2017, <http://www.pierpass.org/>
- The Port Authority of Port of New York and New Jersey, 2017, <https://www.panynj.gov/truckers-resources/truck-replacement.html>
- The Port Authority of Oakland, 2017, http://www.portofoakland.com/wp-content/uploads/2015/10/ctmp_HeavyContainerProgram.pdf
- Trafikanalys (2017) *ECO-bonussystem för sjöfart – delredovisning*, PM 2017:6, Published by Trafikanalys.).
- UNECE (2010) *Hinterland connections of Seaports*, Published by UNECE
- UNCTAD (2016) *Review of Maritime Transport 2016*, Published by UNCTAD

- Van Klink, H.A and Van den Berg, G.C (1998), “Gateways and intermodalism”, *Journal of Transport Geography*, 6(1), 1-9
- Van den Berg, R. (2015) “Strategies and new business models in intermodal hinterland transport”, *PhD dissertation RSM Erasmus University*.
- Van den Berg, R and De Langen, P.W. (2014) “An exploratory analysis of the effects of modal split obligations in terminal concession contracts”, *International Journal of Shipping and Transport Logistics*, 6 (6), 571-592.
- Zhang, A. (2008) “The Impact of Hinterland Access Conditions on Rivalry between Ports”, *Discussion Paper No. 2008-8*, Joint Transport Research Centre, International Transport Forum (OECD).

Annex 1. Summary table of all case studies:

| Port Authority | Id. Name | Goal | Design | Type | Envir. Concern / Target | Mode of transport | Duration | Actors (Leader / Participants) | Brief description | Reference |
|----------------|--|----------------------|----------------------------|-----------|--------------------------------|---------------------------|----------------------|---|---|-------------------------------------|
| Amsterdam | <i>Sustainability and Innovation Fund</i> | air emissions | Port Dues and Subsidy Fund | Tool | Air Pollution / CO2 | n.a. | 2009-2012 (on-going) | PA / PA and Port companies | To incentive innovative sustainable projects. The city funding rules and EU regulations. | IAPH -WPCI |
| | <i>Amsterdam Barge Shuttle</i> | modal shift | Specific mode of transport | Incentive | land congestion / CO2, Nox, PM | barge (floating cranes) | since 2008 | PA / PA, Terminal Operators and Service Operators | From ships and terminals to other terminals on inland waterways. | IAPH case |
| | <i>Intermodal Planner</i> | Intermodal incentive | Technology | Tool | land congestion / planning | barge, rail and short sea | since 2015 | PA / Transport Companies, Agents and Freight Forwarders | Digital platform between transport operators and container terminals. | PA Website |
| | <i>Walstroom</i> | air emissions | Engine | Tool | Air Pollution/ CO2, Nox, PM | vessels | since 2008 | Eneco / Port of Amsterdam, Rotterdam and Drechtsteden | Facilitate the processes of shore electric power. | Bestfact case |
| | <i>Green Barge-FloraHolland</i> | Intermodal incentive | Specific mode of transport | Incentive | land congestion / CO2 | barge | since 2010 | Private Firm / Private firm, municipality and PA | Transport of ornamental plants through a synchro-modal manner using inland waterway. | Bestfact case |
| Antwerp | <i>Liefkenshoek Tunnel</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | rail | since 2014 | PA / port users | Rail tunnel to promote rail freight | PA Website |
| | <i>Iron Rhine</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | rail | since 2007 | PA / port users | rail connection. Reopened in 2015 | PA Website |
| | <i>Central Booking Platform</i> | land congestion | Technology | Tool | land congestion/ CO2 | barge and rail | since 2016 | Antwerp Freight Forwarders' Ass, Private firms and the PA / idem | Transport customers book their services mainly based on cost efficient level. | Bestfact case |
| | <i>Intermodal Solution and Connectivity Platform</i> | Intermodal incentive | Technology | Tool | land congestion/ CO2 | rail, barge and road | n.a. | PA / port users | Intermodal Solution is a modal split service. The connectivity Platform provides information about transport options. | OECD Round Table Report |
| Auckland | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | road | Since 2007 | Private Firm (1-stop Connections) / PA | Trucks book slots in advance for picking up and dropping off containers. Encouraging off-peak truck travel and improving travel predictability. | PA Website and Private Firm Website |
| | <i>Rail connection</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | rail | Since 2010 | PA and KiwiRail / PA | Rail connection between freight hubs at Wiri, South Auckland, and the Waitematā seaport | PA Website |
| | <i>Best Available Unit</i> | land congestion | Technology | Incentive | land congestion/ CO2 | road | n.a. | PA / PA and industrial cooperation | Only 20%-30% of the trucks visiting the port are carrying full loads in and out. Cooperation to remove unnecessary travel from the road. | PA Website |
| | <i>Educational efforts</i> | acoustic emissions | Improve knowledge | Incentive | Acoustic Emission/ Decibel | road | n.a. | PA, National Road Carriers and the Road Transport Association New Zealand / Truck drivers | Encourage truck drivers to eliminate noise from air braking at night | PA Website |

| | | | | | | | | | | |
|------------------|---------------------------------------|----------------------|----------------------------|-----------|---|--------------------------|--|---|---|---------------------------|
| | <i>noise-control initiatives</i> | acoustic emissions | Regulatory Instrument | Incentive | Acoustic Emission/ Decibel | equipment, rail, vessels | n.a. | PA / port users | Several noise-control initiatives: Elimination of rail crossing alarms; minimization of rail shunt moves. operate within strict noise limits | PA Website |
| Baltimore | <i>Dray Truck replacement program</i> | air emissions | Engine | Incentive | Air Pollution / GHG | dray trucks | since 2015 | Maryland Port Administration / PA and truck owners | Mitigated the potential adverse impacts of diesel engines at its terminals. (Engine swap). | PA Website |
| | <i>Locomotive Retrofit Program</i> | air emissions | Engine | tool | Air Pollution / GHG | rail | n.a. | PA / Equipment owners | Reduce air pollution and GHG associated with the transport of goods to and from the Port. Retrofitting diesel particulate filters inside diesel-powered dredging equipment. | PA Website |
| Barcelona | <i>Ben Zero Carbon</i> | air emissions | Monitoring Program | Tool | Air Pollution / GHG | trucks | since 2014 | PA / PA, Terminal Operators and Service Operators | Inventory of GHG emissions. The objective that the port becomes GHG emission-neutral for its goods. | PA Website |
| | <i>EcoCalculator</i> | air emissions | Technology | Tool | Air Pollution/ CO2 | vessel, road and rail | at least since 2012 | PA / Port Carriers | Is a web tool for calculating the CO2 emissions associated with a particular transport route (sea and land). | PA Website |
| | <i>RePort</i> | air emissions | Engine | Tool | air pollution and acoustic/ CO2, Nox, PM and dB | trucks | from Jan 4, 2016, until Oct 15, 2018 | PA / Port Carriers | Develop an innovative technology to convert Diesel engines into Dual-Fuel ones. (Engine swap) | PA Website |
| | <i>Autometro / Cargometro</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | land congestion/ CO2 | rail | since 2008 / 2009 (adaptation in 2005) | Private Firm (SEAT Factory) / PA, ZAL and private firm (SEAT Factory) | Rail connection between Zona Franca, factory in Martorell and Port of Barcelona to be shipped further. | Bestfact case |
| Botany | <i>Terminal Appointment system</i> | land congestion | Regulatory Instrument | tool | land congestion planning | trucks | since 2011 | PA / truck owners | Trailer drivers and the terminal operators were subject to penalties | Motono, et al., IAME 2017 |
| | <i>RFID</i> | land congestion | Technology | tool | land congestion planning | trucks | since 2011 | PA / truck owners | The cost of monitoring was recouped by a newly introduced port wharfage fee of AUS\$10 per TEU for both import and export containers | Motono, et al., IAME 2017 |
| | <i>Trailer parking slot</i> | land congestion | Technology | tool | land congestion planning | trucks | since 2011 | PA / truck owners | Trailer parking slot in order to prevent early or late arrivals at the gate | Motono, et al., IAME 2017 |
| Bremen | <i>noise protection</i> | acoustic emissions | Regulatory Instrument | tool | Acoustic Emission/ Decibel | trucks and equipment | since 2007 | PA / port users | Residential buildings with noise absorbing windows, doors and roofs. Noise level is reduced down to a maximum of 35 dB in the houses | IAPH case |
| Brisbane | <i>Monitoring program</i> | air emissions | Monitoring Program | Incentive | Air Pollution / GHG | trucks and equipment | since 1999 | PA / port users | Monitoring of ambient concentrations of dust. | PA Website |
| | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | road | Since 2007 | Private Firm (1-stop Connections -Apply in Patrick and DP World) / PA | Trucks book slots in advance for picking up and dropping off containers. Encouraging off-peak truck travel and improving travel predictability. | Private Firm Website |
| Busan | <i>Gate Automation System</i> | land congestion | Technology | Tool | Air Pollution/ CO2 | trucks | n.a. | PA / Truck drivers | Containers between both ports | OECD Report |
| | <i>Inter Port Expressway</i> | modal shift | Specific mode of transport | Incentive | Air Pollution/ CO2 | trucks shift to barge | since 2007 / by 2014 | PA / port users | Barge supports to coastal transportation between the two ports | OECD Report |

| | | | | | | | | | | |
|---------------------|--|----------------------|----------------------------|-----------|----------------------------------|---------------------------------------|------------|---|--|---------------------------|
| | <i>Coastal transportation between ports</i> | Intermodal incentive | Port Dues and Subsidy Fund | Tool | Air Pollution/ CO2 | coastal shipping | n.a. | The Korean Government / Port Users | Support to coastal transportation between the two ports | OECD Report |
| Chennai | <i>Chennai Ennore Port Road Connectivity Project</i> | land congestion | Dedicated Infrastructure | Incentive | land congestion planning | road | since 2000 | PA and State Gov / NHAI, Gov of TamilNadu, Chennai Port Trust and Ennore Port Ltd | Roads link | PA Website |
| | <i>Four lane Elevated Link Road</i> | land congestion | Dedicated Infrastructure | Incentive | land congestion/ CO2 | road | since 2017 | Ministry of Shipping / PA, State government and IIT Madras | Elevated toll road directly links the southern end of Chennai Port to Maduravoyal on NH 4 without interfering with the city road system. | PA Website |
| Drechtsteden | <i>Walstroom</i> | air emissions | Engine | Tool | Air Pollution/ CO2, Nox, PM | vessels | since 2008 | Eneco / Port of Amsterdam, Rotterdam and Drechtsteden | Facilitate the processes of shore electric power, increasing its usage rate instead of diesel generators. This has a positive effect on the noise and environment emissions. Reduction of 95% NOx, 99% PM10, 5% CO2. | Bestfact case |
| Felixstowe | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | trucks | Since 2007 | PA / Truck Drivers | A real-time appointment system used by hauliers wishing to deliver or collect containers. | PA Website |
| | <i>RHIDES</i> | land congestion | Technology | Tool | land congestion planning | trucks | since 2004 | HPH Ltd, Felixstowe Port Users and Freight Transport Association / truck drivers | An identity card for hauliers at the port entrance | PA Website |
| | <i>PARIS-HPH</i> | Intermodal incentive | Technology | tool | land congestion planning | trucks shift to road, rail and feeder | since 2013 | Huchison Port Holdings / Shipping Lines | An executable transport plan automatically and in real-time. To reduce the number of empty containers being transported and operation costs. | PA Website |
| | <i>TESCO rail link</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | rail | since 2013 | Eddie Stobart rail links / PA, Eddie Stobart rail links and Tesco | Road to rail connection modal shift through large contract and the linking of the Tesco National Distribution Centre in Daventry | Bestfact case |
| | <i>Terminal Appointment system</i> | land congestion | Regulatory Instrument | tool | land congestion planning | trucks | since 2007 | DP World / truck owners | A reservation fee of GBP 1.16 per container during peak hours while there is no charge the rest of the time / Turnaround was reduced 30 min | Motono, et al., IAME 2017 |
| Fremantle | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | road | Since 2007 | Private Firm (1-stop Connections -Apply in Patrick and DP World) / PA | Trucks book slots in advance for picking up and dropping off containers. Encouraging off-peak truck travel and improving travel predictability. | Private Firm Website |
| Gangavaram | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | Air Pollution/ CO2 | vehicles | n.a. | PA / port users | Monitoring air quality and pollution control measures to maintain air quality | PA Website |
| Genoa | <i>Port Single window</i> | land congestion | Technology | tool | land congestion/ planning | vessels, rail and trucks | Since 2010 | PA / port users | Facilitate electronic documentation | PA Report |
| Gijon | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic / CO2 | vehicles | n.a. | PA / port users | monitoring air pollution control measures to maintain air quality | PA Website |
| Gladstone | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | Air Pollution/ CO2 | vehicles | n.a. | PA / port users | Monitoring to provide accurate real-time data on particulate concentrations and wind speed. | PA Website |

| | | | | | | | | | | |
|------------------|--|----------------------|--------------------------|-----------|----------------------------|---------------------|--------------------------|--|--|---------------------------|
| Guangzhou | <i>Green truck project</i> | air emissions | Technology | Incentive | Air Pollution / GHG | trucks | since 2010 | Regional Gov. / Port Users | Skirts (panels between rear wheels) reduce the amount of wind underneath the trailer and can improve fuel economy by up to 5 %. | World Bank Report |
| Haifa | <i>New cargo gateway</i> | land congestion | Technology | tool | land congestion/ CO2 | trucks | since 2016 | PA / PA and Truck drivers | A truck passing by automatic sensors that check it and also its driver within just 90 seconds | PA Website |
| Hakata | <i>Hakata Port Logistics IT system</i> | land congestion | Regulatory Instrument | tool | land congestion/ planning | trucks | since 2000 | Hakata Port Terminal Co.Ltd and local gov/ truck drivers | obliged all trailers to register their container information and trailer information in the HiTS | Motono, et al., IAME 2017 |
| Hamburg | <i>Smart Port Logistics</i> | land congestion | Technology | Tool | land congestion/ CO2 | trucks | Since 2011 | The Hamburg PA, Deutsche Telekom and SAP / Truck drivers | Logistics IT solutions for traffic management system | Bestfact case |
| | <i>EVE program</i> | land congestion | Technology | Tool | land congestion/ CO2 | vehicles | n.a. | PA / port users | Data merged in one system to determine the traffic situation. data evaluation and serves to determine reliable indicators for road traffic in the port | PA Website |
| | <i>Parking Space Management</i> | land congestion | Technology | Tool | land congestion/ CO2 | trucks | 2015 | PA / Truck owners | The mobile app of smartPORT logistics will inform truck drivers about capacities on the individual car parks and allow them to "book" parking bays. | PA Website |
| | <i>Port Road Management Centre</i> | land congestion | Technology | Tool | land congestion/ CO2 | vehicles | Since 2011 | PA / port users | Port Road management system to make the existing road network more efficient traffic flows. In the future, drivers will be able to switch to alternative routes in time. | PA Website |
| | <i>The Intelligent Railway Point</i> | land congestion | Technology | Tool | land congestion/ CO2 | rail | pilot project since 2015 | PA / port users | The Port Railway's network equipped with multi-sensor technology. | PA Website |
| | <i>The mobile all-purpose sensor</i> | land congestion | Technology | Tool | land congestion/ CO2 | vehicles | n.a. | PA / port users | The sensor transmits its position and ID to a central system that collects this information and provides it for further processing. | PA Website |
| | <i>Smart Road</i> | land congestion | Technology | Tool | land congestion/ CO2 | vehicles | pilot project since 2014 | PA / Road users | Implement information technology systems in monitoring a road section in the Port. | PA Website |
| | <i>Soundproofing windows</i> | acoustic emissions | Regulatory Instrument | Incentive | Acoustic Emission/ Decibel | vehicles | n.a. | HafenCity / HafenCity and Hamburg's residents | Building license for residential constructions with the obligation for noise protection at windows area. Noise emissions are decreasing | IAPH case |
| | <i>Lärmtelefon</i> | acoustic emissions | Technology | tool | Acoustic Emission/ Decibel | vehicles | Since 2014 | HHLA container terminal and Hamburg PA / HHLA container terminal | Telephone connection between the staff of the terminal operator and the residents that may call when emissions increase. | IAPH case |
| Helsinki | <i>Vuosaari Terminal link</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | Air Pollution/ CO2 | rail and trucks | n.a. | Finland Government / Port users | Railroad and expressway for trucks | IAPH case |
| | <i>Monitoring program</i> | acoustic emissions | Monitoring Program | Incentive | Acoustic Emission/ Decibel | vessel and vehicles | n.a. | PA / PA and city planning | Monitored the noise emissions of port operations. Noise caused by port operations must not exceed 55 dB during the day or 50 dB at night. A noise barrier was built. | PA Website |

| | | | | | | | | | | |
|-------------------|---|----------------------|--------------------------|-----------|-----------------------------|------------------------------------|------------|---|--|---------------|
| | <i>Helsinki Region Environmental Services Authority</i> | air emissions | Monitoring Program | Incentive | Air Pollution/ CO2, Nox, PM | vessels, vehicles and ind machines | n.a. | Helsinki Region Environmental Services Authority/ PA and residents | One movable air quality monitoring stations is located within the Port of Helsinki area. | PA Website |
| Hueneme | <i>Non-compliant Truck Reporting System (NCTRS)</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution / GHG | trucks | since 2010 | PA / PA and California Air Resources Board (CARB) | Document and report all trucks not in compliance with the California Air Resources Board (CARB) drayage truck regulation | PA Website |
| | <i>Air Emissions Inventory</i> | air emissions | Monitoring Program | tool | Air Pollution / GHG | vehicles | since 2009 | PA / PA | Quantify the air quality impacts associated with maritime operations. | PA Website |
| Hull | <i>Drax High capacity biomass wagon</i> | modal shift | Dedicated Infrastructure | tool | Air Pollution / GHG | rail | Since 2016 | Private Firms / Private Firms and Rail Operators | Service of bespoke wagons specifically for biomass flows corridor. | Bestfact case |
| Immingham | <i>Drax High capacity biomass wagon</i> | modal shift | Dedicated Infrastructure | tool | Air Pollution / GHG | rail | Since 2016 | Private Firms / Private Firms and Rail Operators | Service of bespoke wagons specifically for biomass flows corridor | Bestfact case |
| Jawaharlal | <i>Monitoring program</i> | air emissions | Monitoring Program | tool | Air Pollution / GHG | trucks and equipment | since 2014 | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| Kaohsiung* | <i>Automatic Gate System</i> | land congestion | Technology | Tool | land congestion/ CO2 | trucks | n.a. | PA / Truck owners | An automatic gateway management system for back entrance of Terminal and up-grade the existing automatic gateway management system | PA Website |
| | <i>License plate recognition System</i> | land congestion | Certification | tool | Air Pollution/ CO2 | trucks | n.a. | PA / PA and EPB of Kaohsiung City | To reduce road dust from freight transport and set up a vehicle license plate recognition system at Checkpoint No.55 | PA Website |
| | <i>Review mode of transportation</i> | land congestion | Monitoring Program | tool | land congestion/ CO2 | trucks | n.a. | PA / container shipping carriers and container trucking carriers | Coordinate with container shipping carriers and container trucking carriers to set up a container truck forecasting system | PA Website |
| Keelung* | <i>Monitoring program</i> | air emissions | Monitoring Program | tool | Air Pollution / GHG | truck | since 2013 | PA / Environmental Protection Bureau of Keelung City | A 24-h air-quality monitoring system | PA Website |
| | <i>Monitoring program</i> | acoustic emissions | Monitoring Program | tool | Acoustic Emission/ Decibel | traffic flows | since 2013 | PA / Environmental Protection Bureau of Keelung City and PA | The noise-level standards are divided by time, with 80 dB in the day an, 70dB in the evening and 65 dB at night | PA Website |
| Khalifa | <i>Etihad Rail</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | land congestion/ planning | rail | since 2014 | Abu Dhabi Ports Company (ADPC) / Khalifa Port and Kizad | An integrated bulk and railway terminal facility at Khalifa Port as part of the UAE's national railway network. | PA Website |
| Kitakyushu | <i>Wakato Tunnel (undersea highway)</i> | land congestion | Dedicated Infrastructure | Incentive | land congestion/ planning | road | since 2013 | not specified / Port Users | Designed as a submarine tunnel across Dokai Bay for easier access. faster, safer and more reliable access | PA Website |
| Koper | <i>New entrance for heavy goods vehicles</i> | land congestion | Dedicated Infrastructure | tool | land congestion/ planning | road | since 2010 | PA / PA and Koper City | A new entrance to the port zone establish a direct four-lane highway between the motorway and this new entrance. | PA Website |
| Le Havre | <i>SME group- pooled transport flows</i> | Intermodal incentive | Technology | Incentive | land congestion/ planning | road | since 2007 | Shipping companies Buffard Logistique and Bostyn, freight forwarder BLD International, and shippers Braid Logistics | SME group with mutual distribution service where the companies load shipments in one lorry for a single destination, so there are eight lorries on the road. | Bestfact case |

| | | | | | | | | | | |
|-----------------------------------|---|----------------------|----------------------------|-----------|---|-------------------------|------------|---|--|-------------------------|
| | | | | | | | | and Chauss'Europe / Le Havre SMEs | | |
| Leixoes | <i>The Via Interna de Ligação ao Porto de Leixões</i> | modal shift | Dedicated Infrastructure | Incentive | air pollution and acoustic emissions/ CO2 | trucks | n.a. | not specified / PA | Specific route link of 3km dedicated only to port traffic | IAPH case |
| Los Angeles and Long Beach | <i>Alameda Corridor</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | rail | since 2002 | Authority of Alameda corridor / PA (LA and LB) | Specific corridor route of 32km dedicated only to port traffic. It took 20 years and US\$2.4 billion in investment to complete the project. | Program Website |
| | <i>Clean Air Action Plan (CAAP)</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/ CO2 | ships, trucks and train | since 2005 | Both PA and the South Coast Air Quality Management District, California Air Resources Board and U.S. Environmental Protection Agency / PA (LA and LB) | Clean Trucks Program: monitoring and inventories of air emissions. Port-related emissions have dropped 85% for diesel particulate matter, 50% for nitrogen oxides, and 97% for sulfur oxides. | Program Website |
| | <i>CAAP - Clean Truck Fee</i> | air emissions | Port Dues and Subsidy Fund | Tool | land congestion/ CO2 | trucks | Since 2009 | PA (LA and LB) / Truck owners | Obtained data from electric gate access evaluates in the Ports' drayage Trucks Register. The \$35/TEU fee will be assessed on every loaded container move performed by trucks that are not fully exempt from the Clean Trucks Fee | Program Website |
| | <i>CAAP - Air quality monitoring</i> | air emissions | Monitoring Program | Tool | Air Pollution/ CO2 | n.a. | since 2008 | PA (LA and LB) / Port Users | The Ports collect air and weather data in the harbor area on a real-time in the Port region. | Program Website |
| | <i>CAAP - Inventory of air emissions</i> | air emissions | Monitoring Program | Tool | Air Pollution/ CO2 | vehicles (equipment) | since 2005 | PA (LA and LB) / Port Users | The Ports conduct emissions inventories every year to track their progress and provide total emission reductions compared to the baseline year of 2005. | Program Website |
| | <i>CAAP - Pacific Harbor Line (PHL)</i> | modal shift | Dedicated Infrastructure | Incentive | Air Pollution/ planning | rail | since 1998 | Private Firm (Anacostia) and PA / Private Firm (Anacostia Firm) | The Harbor Belt Line (HBL).The railroad has 18 route miles with a web of 59 miles of track. Private owner | Private Firm Website |
| | <i>Pier Pass Program: Traffic Mitigation Fee</i> | land congestion | Port Dues and Subsidy Fund | Tool | Air Pollution/ CO2 | trucks | since 2005 | State Gov. / Carriers | Traffic Mitigation Fee (TMF) of US\$50 per TEU on the consignee when the trailer enters or exits a gate is required during peak hours. Off-peak extended gate hours program established night and Saturday shifts at both ports. | Program Website |
| | <i>Zero Emission Technology</i> | air emissions | Engine | Incentive | Air Pollution/ CO2 | heavy -duty trucks | Since 2006 | PA (LA) / Port partners with vehicles and engine manufacturers | The Port is testing electric plug-in yard tractors. Electric heavy-duty on-road trucks and battery-electric heavy-duty trucks. | PA Website |
| | <i>Intermodal Container Discount Program</i> | Intermodal incentive | Port Dues and Subsidy Fund | Tool | land congestion/ CO2 | rail | since 2009 | PA (LA) / Ocean Carriers | Data obtained from terminal tenant to load and unload empty container | PA Website |
| | <i>AB 2650</i> | air emissions | Port Dues and Subsidy Fund | Tool | Air Pollution/ CO2 | trucks | since 2003 | PA / PA and Terminal Operators | The stated purpose of AB 2650 was to reduce emissions from truck idling at terminal gates. In a penalty of \$250 on marine terminal operators for each truck idling more than 30 minutes while waiting to enter the terminal gate. | OECD Round Table Report |

| | | | | | | | | | | |
|--------------------|--|--------------------|----------------------------|-----------|---|--------------------|------------|--|---|---------------------------|
| Melbourne | <i>Mode Shift Incentive Scheme (MSIS)</i> | modal shift | Port Dues and Subsidy Fund | Incentive | land congestion/ CO2 | road shift to rail | n.a. | Victorian State Government / PA | This initiative supports industry to shift more containerized freight from road to rail. | PA Website |
| | <i>Noise Assessment software</i> | acoustic emissions | Technology | tool | Acoustic Emission/ Decibel | roads and vehicles | since 2014 | The Port of Melbourne Corporation / Port users | The Port of Melbourne Corporation is committed to effectively managing the noise impacts associated with the redevelopment of Webb Dock. | PA Website |
| | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | road | Since 2007 | Private Firm (1-stop Connections -Apply in Patrick and DP World Terminals) / PA | Trucks book slots in advance for picking up and dropping off containers. Encouraging off-peak truck travel and improving travel predictability. | Private Firm Website |
| Miami | <i>Electronic security gates</i> | land congestion | Technology | Tool | land congestion/ CO2 | vehicles | n.a. | PA / PA, port partners and Federal Government | Reduce truck idling times | PA Website |
| Montreal | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic/ CO2 | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| | <i>new track entry portal</i> | land congestion | Technology | tool | land congestion/ planning | truck | since 2011 | PA / port users | New truck entry portal that has reduced transaction times by 80% and waiting times by 50%. | PA Website |
| | <i>Replacement vehicles</i> | air emissions | Engine | incentive | Air Pollution / GHG | vehicles | Since 2001 | PA / Port Fleet | The port's fleet of service and maintenance vehicles has been replaced with hybrid vehicles (engine swap). Reduce GHG by 39%. | PA Website |
| | <i>Multiple-generator locomotives</i> | air emissions | Engine | Tool | Air Pollution / GHG | rail | Since 2010 | PA / Port Locomotives | The port's locomotives have been replaced with multiple-generator locomotives that reduce greenhouse gas emissions. | PA Website |
| Mumbai | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic emissions/ CO2 | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| Nagoya | <i>Nagoya United Terminal System (NUTS)</i> | land congestion | Regulatory Instrument | tool | land congestion/ planning | trucks | since 2005 | Nagoya harbor transport association; Nagoya PA and Ministry of transport / truck drivers | Reduce the gate service time | Motono, et al., IAME 2017 |
| | <i>screening center system</i> | land congestion | Technology | tool | land congestion/ planning | trucks | since 2011 | Nagoya harbor transport association; Nagoya PA and Ministry of transport / truck drivers | Examines containers and trailer documents and eliminates the improper document trailers. | Motono, et al., IAME 2017 |
| Napier | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | road | Since 2007 | Private Firm (1-stop Connections) / PA | Trucks book slots in advance for picking up and dropping off containers. Encouraging off-peak truck travel and improving travel predictability. | PA Website |
| Nelson | <i>Noise Management Plan</i> | acoustic emissions | Regulatory Instrument | Incentive | Acoustic Emission/ Decibel | vehicles | n.a. | PA and Nelson city council / Port Users | Framework for mitigating noise in affected houses in the residential area and providing management of noise at source. | PA Website |
| New Orleans | <i>Clean Truck Replacement Incentive Program</i> | air emissions | Engine | Incentive | Air Pollution/ CO2 | trucks | since 2016 | PA / Truck owners | Enables truck and fleet owners to invest in cleaner air through early truck replacement with cleaner models, year 2012 or newer. | PA Website |

| | | | | | | | | | | |
|-------------------------------------|---|----------------------|----------------------------|-----------|---|--|------------|---|--|-------------------------|
| New South Wales | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic emissions/ CO2 | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| New York and New Jersey | <i>Truck Replacement Program</i> | air emissions | Port Dues and Subsidy Fund | Incentive | Air Pollution/ CO2 | trucks | Since 2010 | Federal Congestion Mitigation and Air Quality Improvement / PA and Truck Owners | Trucks engine swap. PortTruckPass | PA Website |
| | <i>Port of NY and NJ Clean Air Initiatives and Harbor Air Management Plan</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/Nox | vehicles | Since 2014 | PA / The Port and Commerce Dept | Implemented an Environmental Management System to ensure compliance with air quality laws and regulations. | IAPH -WPCI |
| North Carolina State (NCSPA) | <i>Carolina Connector Intermodal terminal-Queen City Express</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | air pollution and land congestion/ CO2 | shift from truck to rail | Since 2017 | N.C. Transportation Dept and CSX Corp / Port Users | The only direct freight rail corridor service and a direct access from the Port of Wilmington to the Carolina Connector Intermodal terminal | PA Website |
| Oakland | <i>Heavy Weight Corridor</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ planning | trucks | since 1993 | Oakland City Council / PA, PublicWorks Dept and the chief of police | Roadways for the movement of heavy containers to enable additional facilities to have access to the port. Three documents: heavy container permit program; special port vehicle permit and truck route. | PA Website |
| | <i>CTMP- Clean Trucks</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/ CO2 | trucks | since 2010 | PA / Truck owners | Clean Truck registration and a truck ban that is consistent with the January 2010 CARB deadline for drayage trucks. | PA Website |
| | <i>AB 2650</i> | air emissions | Port Dues and Subsidy Fund | Tool | Air Pollution/ CO2 | trucks | since 2003 | PA / PA and Terminal Operators | The stated purpose of AB 2650 was to reduce emissions from truck idling at terminal gates. In a penalty of \$250 on marine terminal operators for each truck idling more than 30 minutes while waiting to enter the terminal gate. | OECD Round Table Report |
| Paris | <i>Franprix entre en Seine</i> | Intermodal incentive | Specific mode of transport | Incentive | land congestion/ CO2 | barge | since 2012 | Private Firms (Franprix) / Private Firm and Terminal de seine | A new multi-modal chain for Franprix supermarket stores. | Bestfact case |
| Piraeus | <i>Monitoring program</i> | air emissions | Monitoring Program | tool | air pollution and acoustic emissions/ CO2 | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| Port Metro Vancouver | <i>Traffic Management Centre</i> | land congestion | Technology | tool | land congestion/ CO2 | traffic flows | Since 2013 | PA / PA | Real time monitoring of traffic conditions incident management | PA Website |
| | <i>Truck Licensing System</i> | air emissions | Certification | tool | Air Pollution/ CO2 | trucks | Since 2013 | PA / Truck owners | License. Data requirements such as minimum fleet size, truck age, safety and environmental | PA Website |
| | <i>Rail engine</i> | air emissions | Engine | tool | Air Pollution/ CO2 | rail | n.a. | Canada Pacific Railway (National Gov.) / idem | Engine power and data obtained from rail services | Government Website |
| | <i>Northwest Ports Clean Air Strategy</i> | air emissions | Monitoring Program | Incentive | Air Pollution/ CO2 | vessels, trucks, rail and harbor craft | since 2010 | PA / port users | Air-quality monitoring system. | IAPH -WPCI |
| | <i>Truck Clean Program</i> | air emissions | Engine | Incentive | Air Pollution/ CO2 | trucks | since 2008 | The Northwest Ports Clean Air Strategy / PA | Trucks entering container terminals must have a model-year 1994 or newer engine, have a valid | PA Website |

| | | | | | | | | | | |
|-----------------------|---|--------------------------|----------------------------|----------------------|---|------------------------------------|--|--|---|---------------------------|
| | | | | | | | | | Radio Frequency Identification (RFID) tag, and register in the Port. | |
| | <i>Terminal Appointment system</i> | land congestion | Regulatory Instrument | tool | land congestion/ planning | trucks | since 1999 | PA / truck owners | TAS regulation is mandatory for truck owners. To reduce port access congestion, in 2013 it imposed a fine (CND 50 per trip) when the turnaround time exceeded 90 min. | Motono, et al., IAME 2017 |
| Portonave | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic emissions/ CO2 | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| Prince Rupert | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic emissions/ CO2 | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| Ravenna | <i>Idrovia Ferrarese</i> | modal shift | Specific mode of transport | Incentive | land congestion/ CO2 | inland vessels | n.a. | not specified / Port Users | New infrastructure system for waterway transport from Mantua to Ravenna | Bestfact case |
| Rotterdam | <i>Modal Split Obligation</i> | Intermodal incentive | Concession Contract | Incentive | Air Pollution/ CO2 | containers rail and road | Since 2015 | PA / Terminal Operators | Data obtained from terminal operators | PA Website |
| | <i>Truck engine power</i> | air emissions | Engine | Tool | Air Pollution/ CO2 | trucks | since 2013 | The municipality of Rotterdam / Truck Owners | Engine power and data obtained from truck engine | PA Website |
| | <i>Betuweroute rail line</i> | Intermodal incentive | Dedicated Infrastructure | Tool | Air Pollution/ CO2 | rail | since 2007 | PA, Railfeeding and Alstom / idem | 160 km dedicated railway link, which connects Rotterdam port and Germany border. It cost Euro 4.7 billion and took 13 years to complete it. | PA Website |
| | <i>Verkeersonderneming</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | land congestion/ CO2 | traffic flows | Since 2008 | The Ministry of Transport and the Municipality / Road Users | road link | PA Website |
| | <i>Inland Port Dues</i> | Intermodal incentive | Port Dues and Subsidy Fund | Tool | Air Pollution/ CO2 | vessels, vehicles and ind machines | Since 2012 (obligatory until 2025) | PA / Inland Vessels | Inland port dues. Data obtained from ship engine (five categories of discounts) | PA Website |
| | <i>Container transferium</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | trucks shift to barge | Since 2015 | PA / PA | Transfer platform. Data obtained from terminal operators | OECD Round Table Report |
| | <i>Rijnmond Regional Air Quality Action Program</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/ CO2, Nox, PM | road, ship, railway | since 2010 | Rijnmond Executive Council / Adm. Authorities | Air action plan (different initiatives) | IAPH -WPCI |
| | <i>PortShuttle Rotterdam service</i> | modal shift | Specific mode of transport | Incentive | land congestion/ CO2 | trucks | since 2015 | PA / PA and GVT Group | Exchange containers between various deep-sea terminals. This permits to offer the speed and reliability that transportation by trucks lack due to the road congestion on the A15-A16. | GreenPort Website |
| | <i>Walstroomb (shore power)</i> | air emissions | Engine | Tool | Air Pollution/ CO2, Nox, PM | vessels | since 2008 | Eneco / Port of Amsterdam, Rotterdam and Drechtsteden | Facilitate the processes of shore electric power, increasing its usage rate instead of diesel generators. | Bestfact case |
| <i>Fresh Corridor</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | land congestion/ CO2 | barge | since 2007 | Private Firm (Frugi Venta) and PA / Private Firm | The Fresh Corridor encourages intermodal transport of refrigerated cargo. In the Netherlands and Belgium. Rotterdam Coolport | Bestfact case | |

| | | | | | | | | | | |
|----------------------------------|---|----------------------|----------------------------|-----------|---|--|-----------------------|--|---|-------------------------|
| | <i>Argonon-LNG Dual fuel inland transport</i> | air emissions | Engine | tool | Air Pollution/CO ₂ , Nox, PM | barge | since 2010 | Private Firm (Deen Shipping) / Private Firm | Argonon is the first inland waterway transport vessel on dual fuel in Europe, i.e. liquefied natural gas (80%) and diesel as fuel for ignition (20%). | Bestfact case |
| Salerno | <i>Salerno Porta Ovest</i> | land congestion | Dedicated Infrastructure | Incentive | land congestion/CO ₂ | road | since 2012 | PA and Salerno Municipality / idem | Construction of a new motorway link as a solution of traffic problems in the western part of the town. | PA Website |
| San Diego | <i>Clean Air Program</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/CO ₂ | trucks and vehicles | since 2007 | PA / port users | Identify a clean air strategy for future changes to Port operations. Review under the California Environmental Quality Act (CEQA) | PA Website |
| Seattle | <i>Truck Clean Program</i> | air emissions | Engine | Incentive | Air Pollution/CO ₂ | trucks | since 2008 | The Northwest Ports Clean Air Strategy / PA | Trucks entering container terminals must have a model-year 1994 or newer engine, have a valid Radio Frequency Identification (RFID) tag, and register in the Port. | PA Website |
| | <i>Truck Replacement Program</i> | air emissions | Engine | tool | Air Pollution/CO ₂ | trucks | since 2016 | The Northwest Seaport Alliance / Truck Owners | Engine swap. Owners may have any combination of trips to the two ports, as long as they have made 200 or more in the last year. | PA Website |
| | <i>Northwest Ports Clean Air Strategy</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/CO ₂ | vessels, trucks, rail and harbor craft | since 2010 | PA / port users | Emission reduction strategies implemented by ports in the region and proposal performance goals to reduce particulate matter. | IAPH case |
| Shanghai | <i>Standardization of river vessels</i> | Intermodal incentive | Specific mode of transport | Incentive | land congestion /planning | vessels | since 2004 until 2020 | China's Ministry/ China's Ministry and PA | At the end of 2003 was announced a new standard on container ships and truck ro/ro ships. It is planned that standardization of river vessels. Project until 2020 | OECD Round Table Report |
| | <i>River-Coast direct shipping</i> | modal shift | Specific mode of transport | Incentive | land congestion/ planning | vessels | since 2006 | China's Ministry / China's Ministry and PA | Establish a river-coast direct shipping route from inland ports in the Yangtze River to the Yangshan deepwater port. | OECD Round Table Report |
| | <i>Seagoing vessels</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ planning | vessels | since 1998 | China's Ministry / China's Ministry and PA | Upgrading of waterway conditions, especially the water depth. | OECD Round Table Report |
| Sines | <i>Port Single window</i> | land congestion | Technology | tool | land congestion/ planning | vessels, rail and trucks | Since 2009 | PA / Port Users | The Information Safety Management System as a single window wants to avoid "double transshipping" in the port terminal. | PA Website |
| South Carolina-Charleston | <i>Clean Truck certification</i> | air emissions | Certification | tool | Air Pollution/CO ₂ | trucks | since 2014 | PA / Truck owners | Certification for truck owners based on truck engine | PA Website |
| | <i>Monitoring program</i> | air emissions | Monitoring Program | tool | Air Pollution/CO ₂ | vehicles | n.a. | PA / port users | The monitors are designed to provide accurate real-time data on particulate concentrations | PA Website |
| Southampton | <i>Southampton-Midlands rail corridor</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/CO ₂ | heavy rail | since 2007 | Rail Network Providers, PA and Rail Freight Operators / Port Users | W10 gauge on the key rail corridor between the Port and the main inland centres of demand. The proportion of container train services has increased from 0% in 2007 to 70% in 2012. | Bestfact case |
| | <i>TESCO rail link</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/CO ₂ | rail | since 2013 | Eddie Stobart rail links / PA, Eddie Stobart rail links and Tesco | Road to rail modal shift through large contract and the linking of the Tesco National Distribution Centre in Daventry. | Bestfact case |

| | | | | | | | | | | |
|--------------------------------|--|--------------------|--------------------------|-----------|-------------------------------|--|---------------|---|--|---------------------------|
| | <i>Terminal Appointment system</i> | land congestion | Regulatory Instrument | tool | land congestion/ planning | trucks | since 2006 | DP World / truck owners | A reservation fee of GBP 1.16 per container during peak hours while there is no charge the rest of the time. Turnaround was reduced 30 min | Motono, et al., IAME 2017 |
| St. Petersburg | <i>Sea Port of Saint-Petersburg</i> | land congestion | Technology | Incentive | land congestion/ CO2 | trucks | Since 2016 | Administration of Saint-Petersburg / Port Users | Traffic control office took measures to prevent congestion by trucks nearby Gapsalskiye Gates and on the adjacent streets. | PA Website |
| Stockton | <i>The Port's Truck Traffic Control Plan</i> | air emissions | Technology | Incentive | land congestion/ CO2 | trucks | Since 2008 | PA / PA | The Port has installed signage on Rough & Ready Island directing truck traffic to the Stockton Port Expressway. | PA Website |
| Sydeny | <i>Vehicle Booking System</i> | land congestion | Technology | Tool | land congestion/ CO2 | road | Since 2007 | Private Firm (1-stop Connections -Apply in Patrick and DP World Terminals) / PA | Trucks book slots in advance for picking up and dropping off containers. Encouraging off-peak truck travel and improving travel predictability. | Private Firm Website |
| Tacoma | <i>Truck Clean Program</i> | air emissions | Engine | Incentive | Air Pollution/ CO2 | trucks | since 2008 | The Northwest Ports Clean Air Strategy / PA | Trucks entering container terminals must have a model-year 1994 or newer engine, have a valid Radio Frequency Id tag, and register in the Port. | PA Website |
| | <i>Northwest Ports Clean Air Strategy</i> | air emissions | Regulatory Instrument | Incentive | Air Pollution/ CO2 | vessels, trucks, rail and harbor craft | since 2010 | PA / Port Users | Emission reduction strategies successfully implemented by ports in the region and propose performance goals to reduce particulate matter | IAPH -WPCI |
| | <i>Truck Replacement Program</i> | air emissions | Engine | tool | Air Pollution/ CO2 | trucks | since 2016 | The Northwest Seaport Alliance / Truck Owners | Owners may have any combination of trips to the two ports, as long as they have made 200 or more in the last year. | PA Website |
| Taichung* | <i>Monitoring program</i> | air emissions | Monitoring Program | tool | Air Pollution / GHG | trucks | since 2013 | PA / Environ. Protection Bureau of Taichung City | A 24-h air-quality monitoring system | PA Website |
| | <i>Monitoring program</i> | acoustic emissions | Monitoring Program | tool | Acoustic Emission/ Decibel | traffic flows | since 2013 | PA / Environ. Protection Bureau of Taichung City and PA | The noise-level standards are divided by time, with 80 dB in the day an, 70dB in the evening and 65 dB at night | PA Website |
| Taiwan Inter. Port Corp | <i>Automatic Gate System</i> | air emissions | Technology | Tool | Air Pollution/ CO2 | trucks | Since 2015 | Taiwan Inter. Port Corp / Port of Keelung, Port of Taipei, Port of Su-Ao, Port of Taichung, Port of Kaohsiung | Radio frequency id and optical character recognition to verify the identity of the trucks, containers, and drivers. Short gate inspection from 120 sec to 20 sec. Reduction of CO2emissions/vehicles from 24.6g to 15.2g | PA Website |
| Tallinn | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | Air Pollution/ CO2 | vehicles | n.a. | PA / port users | Monitory program system for air pollution | PA Website |
| Tanger Med | <i>Gateway management system</i> | air emissions | Technology | Tool | Air Pollution/ CO2 | electric vehicles | deadline 2017 | PA / Employees of APM Terminals and port users | Grade the existing automatic gateway management system | PA Website |
| Tokyo | <i>Access road to offshore new terminal</i> | modal shift | Dedicated Infrastructure | Incentive | land congestion/ CO2 | trucks | since 2012 | national government | Access road to new port terminal, which links with the highway. It took 20 years of construction at a cost of US\$2.4 billion. | Motono, et al., IAME 2017 |
| Triestre | <i>Rail connection</i> | air emissions | Dedicated Infrastructure | Incentive | Air Pollution/ CO2 | trucks | since 2013 | Private Firm / PA, rail and logistics companies | Rail connection that reduced emissions (reduction of 75% of CO2) | Bestfact case |
| Tyne | <i>Drax High capacity biomass wagon</i> | modal shift | Dedicated Infrastructure | tool | Air Pollution / GHG | rail | Since 2016 | Private Firms / Private Firms and Rail Operators | Service of bespoke wagons specifically for biomass flows corridor. | Bestfact case |

| | | | | | | | | | | |
|--------------------------------------|---|----------------------|----------------------------|-----------|---|--------------------------|---------------------|---|---|------------|
| Valencia | <i>Monitoring program</i> | air emissions | Monitoring Program | Tool | air pollution and acoustic emissions/ CO2 | vehicles and trucks | n.a. | PA / port users | A 24-h air-quality monitoring system | PA Website |
| Vancouver (Washington) | <i>Columbia River Clean Diesel</i> | air emissions | Engine | Incentive | Air Pollution/ CO2 | vessels, rail and trucks | Since 2013 | PA / port users | Clean program focus on engine power | PA Website |
| Venice | <i>Off shore terminal</i> | land congestion | Dedicated Infrastructure | Incentive | land congestion/ CO2 | vessels and traffic | since 2012 | Venice New Port Container and PA / idem | Positioned 8 miles offshore (20 m depth and protected by a 4.2km long breakwater dam) | PA Website |
| Wilhelmshaven (JadeWeserPort) | <i>A29 Motorway and Intermodal terminal</i> | Intermodal incentive | Dedicated Infrastructure | Incentive | land congestion/ CO2 | vehicles | Since 2011 | not specified / Port Users | Truck forecasting system and road link. | PA Website |
| Yokohama | <i>Drive Slow</i> | air emissions | Improve knowledge | Tool | land congestion/ CO2 | vehicles | since 2010 | PA / port users | Campaign that encourages port customers to decrease CO2, accidents and costs | PA Website |
| | <i>Domestic Container Transportation</i> | air emissions | Specific mode of transport | Incentive | air pollution and land congestion/ CO2 | barge | n.a. | PA / port users | Barge for domestic container transportation (reduction of 80% of CO2). | PA Website |
| Zeebrudge | <i>PortConnect</i> | modal shift | Specific mode of transport | Incentive | land congestion/ CO2 | inland vessels | since 2003 and 2010 | PA / PA | Vessels. Containers, ro-ro and all kind of cargoes | PA Website |

Source: Own elaboration based on different sources of information

* TIPC administers Taiwan's 7 international ports (Keelung, Taichung, Kaohsiung, Hualien, Taipei, Suao and Anping) and two domestic ports (Budai and Penghu)

PA=Port Authority

Annex 2- Summary table of different case studies examples

| | Air emission | Acoustic emission | Land congestion | Modal shift | Intermodal incentive |
|-----------------------------------|---|--------------------------|---|-------------------------|-----------------------------|
| <i>Port name</i> | <i>Port of New York and New Jersey</i> | <i>Port of Auckland</i> | <i>Port of Los Angeles and Long Beach</i> | <i>Port of Oakland</i> | <i>Port of Rotterdam</i> |
| <i>Identification name</i> | Truck Replacement Program | Educational Efforts | Pier Pass Program: Traffic Mitigation Fee | Heavy Weight Corridor | Modal Split Obligation |
| <i>Application (design)</i> | Engine | Improve knowledge | Port dues and Subsidy fund | Dedicate Infrastructure | Concession Contract |
| <i>Type</i> | Incentive | Incentive | Incentive | Incentive | Incentive |
| <i>Environmental Concern</i> | Air emissions | Noise | Air pollution | Land congestion | Air pollution |
| <i>Target the incentive</i> | CO ₂ emissions | Decibels | CO ₂ emissions | Planning | CO ₂ emissions |
| <i>Units of measure</i> | Engine | Vehicles | Containers | trucks | Containers |
| <i>Parameters</i> | Up to 50 % of the cost of a replacement truck or a max of \$25,000. Engine Model Years 1994-2000. | Not specified | Not specified | Specific limits | Not specified |
| <i>Mode of transport involved</i> | Trucks | Trucks | Rail and Road | Trucks | Rail and Road |

| | | | | | |
|---------------------------------------|--|--|--|---|---|
| <i>Duration</i> | Since 2010 | Not specified | Since 2005 | Since 1993 | Since 2015 |
| <i>Area of action</i> | Port area | Port area | Port terminals | Port region | Port terminals |
| <i>Actors</i> | <i>Leader:</i> Funded by federal Congestion Mitigation and Air Quality Improvement (CMAQ) Program and Diesel Emission Reduction Program (DERA) | <i>Leader:</i> Port Authority; National Road Carriers and the Road Transport Association New Zealand | <i>Leader:</i> State Government and Port Authority | <i>Leader:</i> Oackland City Council | <i>Leader:</i> Port Authority |
| | <i>Participants:</i> Port Authority and truck owners. | <i>Participants:</i> truck drivers | <i>Participants:</i> Carriers | <i>Participants:</i> Port authority, PublicWorks Department and the chief of police | <i>Participants:</i> terminal operators |
| <i>Incentives results</i> | Addition | Neutral | Addition | Neutral | Addition |
| <i>Brief description and comments</i> | Enables truck and fleet owners to invest in truck replacement with cleaner models. | Encourage truck drivers to eliminate noise from air braking at night | Night and Saturday shifts at both ports through the TMF during peak hours. | Roadways for the movement of heavy containers to have access to Port terminals. | Modal split obligation for the terminal operators |

Source: Own elaboration

Annex 3- Evaluation form of port related measures for sustainability

Name:

Organization:

Ten potential and feasible measures have been selected; five sea-related and five hinterland related:

| Sea-side | Hinterland |
|--|--|
| Case 1: Port fees related to emissions of NO _x | Case A: Air Emissions – Engine |
| Case 2: Port fees related to emissions of CO ₂ | Case B: Acoustic emissions – Improve Knowledge |
| Case 3: Port fees related to emissions of particles (PM) | Case C: Land congestion – Port dues and subsidy fund |
| Case 4: Port rebate related to connection to Onshore Power Supply (OPS). | Case D: Modal Shift – Dedicate Infrastructure |
| Case 5: Port rebate related to slow steaming in fairways | Case E: Intermodal Incentive – Concession Contract |

Each measure will be discussed in smaller groups at the workshop, and this evaluation form, which will be collected after the meeting, allows for further personal comments to the project group.

For each example of measure, please indicate your opinion in relation to the defined criteria as well as any comment. The criteria used for evaluation are:

- How big impact do you think this measure can have in terms of enhancing more sustainable transport?
- Would this measure gain industry acceptance?
- How difficult do you think this measure would be to implement?
- Overall, how interesting is it to analyze this measure further in the project?

| | | | |
|---|----------|------------|------------|
| The score is set according to this 4-level scale: | | | |
| 4 | 3 | 2 | 1 |
| Very | Somewhat | Not Really | Not at All |

SEA-RELATED

Case 1: Port fees related to emissions of NO_x: similar to the system used today by the Swedish Maritime Administration with a stepwise incitement with higher weight of auxiliary engines.

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case 2: Port fees related to emissions of CO₂: either similar to indicators in indexes such as Environmental Ship Index (ESI) or Clean Shipping Index (CSI) or possibly only related to type of fuel used.

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case 3: Port fees related to emissions of particles (PM): either similar to indicators in indexes such as Clean Shipping Index (CSI) or possibly related to type of fuel used or abatement techniques such as filters.

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case 4: Port rebate related to connection to Onshore Power Supply (OPS).

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |

| | | |
|--------------------------------|--|--|
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case 5: Port rebate related to slow steaming in fairways: a rebate is received for reduces speed close to the port city (for instance from the pilot boarding point or a certain distance from the port).

| Criteria | Score | Comments |
|---------------------------------|--------------|-----------------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

LAND RELATED

Case A: Air Emissions – Engine: rebate for trucks with cleaner engine models. A measure applied in Port of New York and New Jersey.

| Criteria | Score | Comments |
|---------------------------------|--------------|-----------------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case B: Acoustic emissions – Improve Knowledge: educational programs to encourage truck drivers to eliminate noise from air braking at night. A measure applied in Port of Auckland.

| Criteria | Score | Comments |
|---------------------------------|--------------|-----------------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case C: Land congestion – Port dues and subsidy fund: payment of Traffic Mitigation Fee during peak hours at terminal gates. A measure applied in Port of Los Angeles and Long Beach.

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case D: Modal Shift – Dedicate Infrastructure: specific Heavy Weight Corridor for the movement of containers from port region to port terminals. A measure applied in Port of Oakland.

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

Case E: Intermodal Incentive – Concession Contract: the modal split minimal limits are controlled by the concession contract and exceeding these limits will generate penalties for the terminal operating company. A measure applied in Port of Rotterdam.

| Criteria | Score | Comments |
|--------------------------|-------|----------|
| Impact on sustainability | | |
| Industry acceptance | | |
| Difficulty to implement | | |
| Further analysis | | |

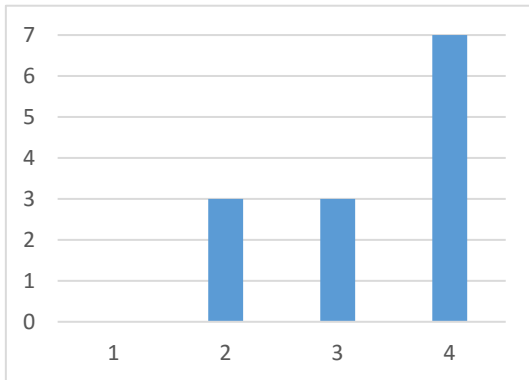
Have we missed any highly potential, interesting and feasible measure?

Annex 4. Frequency histogram for each evaluation criteria

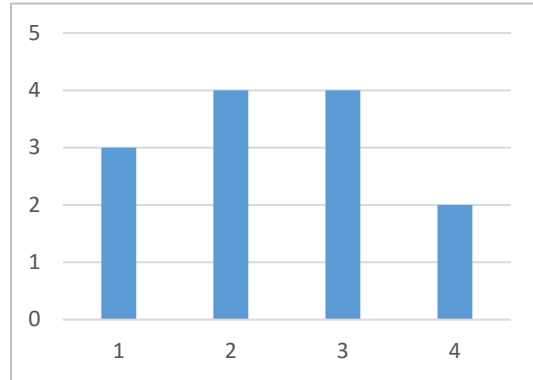
Case A: Air Emissions – Engine:

Rebate for trucks with cleaner engine models. A measure applied in Port of New York and New Jersey.

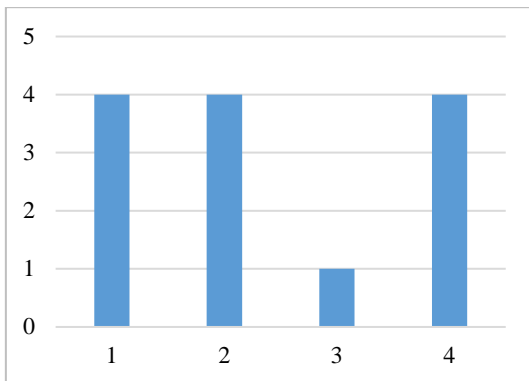
Impact on sustainability



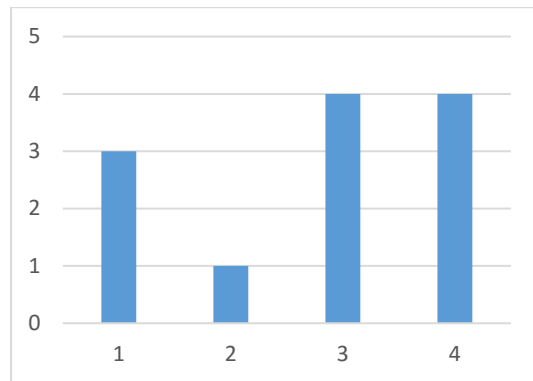
Industry acceptance



Difficulty to implement



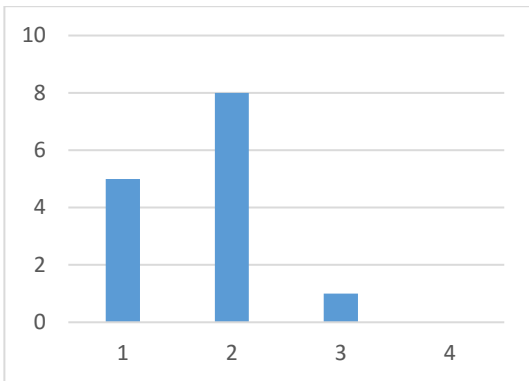
Further analysis



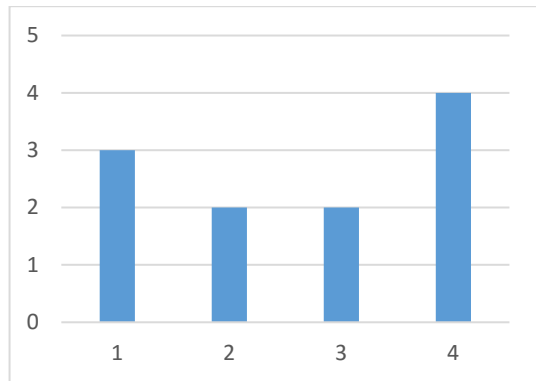
Case B: Acoustic emissions – Improve Knowledge:

Educational programs to encourage truck drivers to eliminate noise from air braking at night. A measure applied in Port of Auckland.

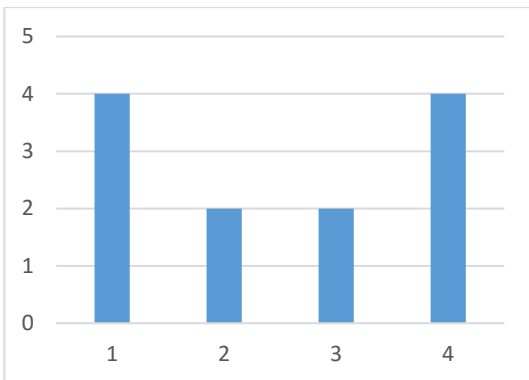
Impact on sustainability



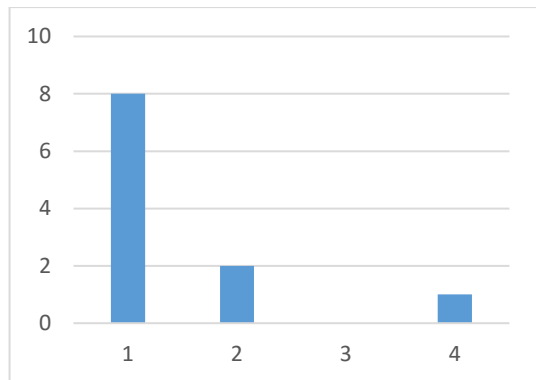
Industry acceptance



Difficulty to implement



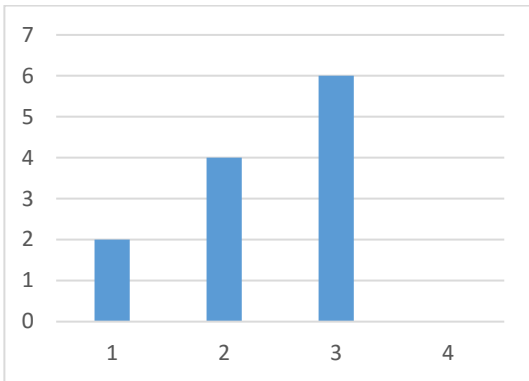
Further analysis



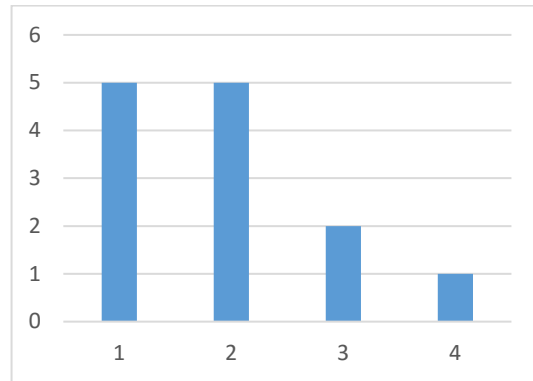
Case C: Land congestion – Port dues and subsidy fund:

Payment of Traffic Mitigation Fee during peak hours at terminal gates. A measure applied in Port of Los Angeles and Long Beach.

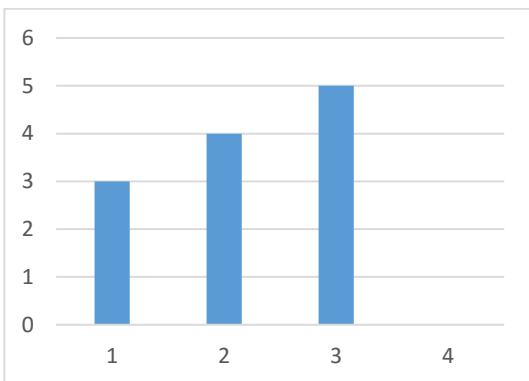
Impact on sustainability



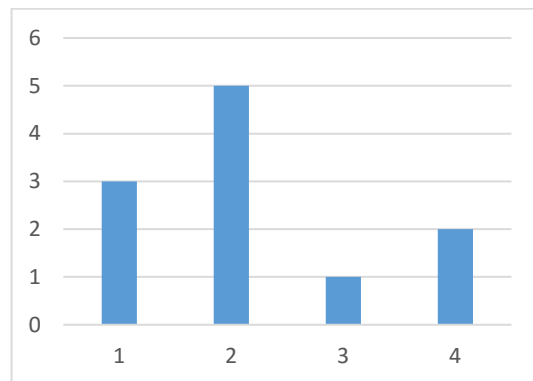
Industry acceptance



Difficulty to implement



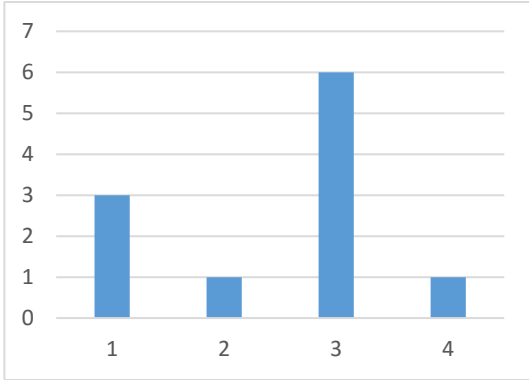
Further analysis



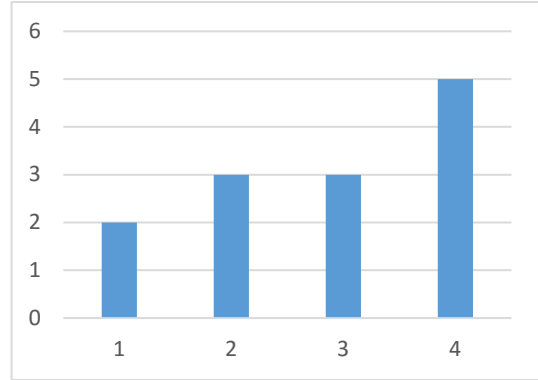
Case D: Modal Shift – Dedicate Infrastructure:

Specific Heavy Weight Corridor for the movement of containers from port region to port terminals. A measure applied in Port of Oakland.

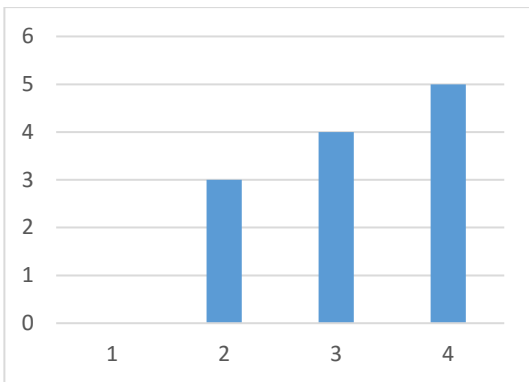
Impact on sustainability



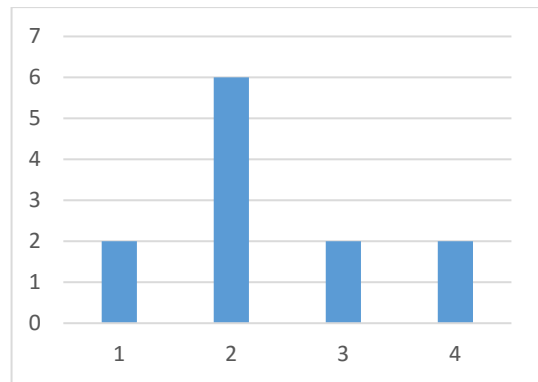
Industry acceptance



Difficulty to implement



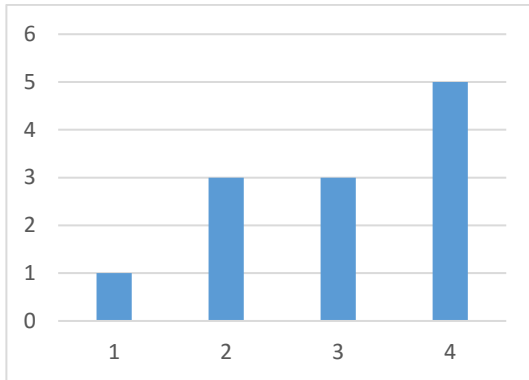
Further analysis



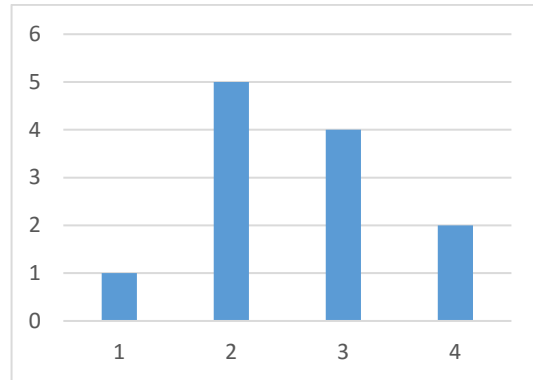
Case E: Intermodal Incentive – Concession Contract:

The modal split minimal limits are controlled by the concession contract and exceeding these limits will generate penalties for the terminal operating company. A measure applied in Port of Rotterdam.

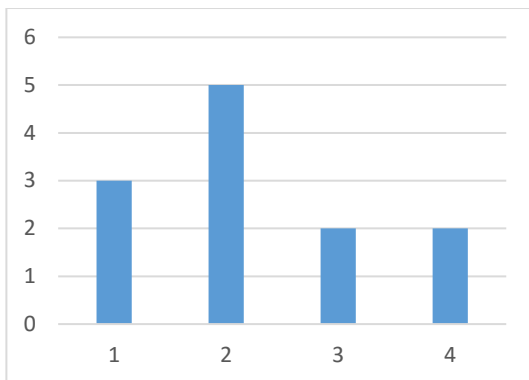
Impact on sustainability



Industry acceptance



Difficulty to implement



Further analysis

